

# DuPage Public Safety Communications



**Fiscal Year FYE 18**  
May 1, 2017 – April 30, 2018

Approved by DU-COMM's Board of Directors on January 17, 2017

# DU-COMM

## DuPage Public Safety Communications

600 Wall Street  
Glendale Heights, IL 60139  
(630) 260-7500 Administration  
(630) 924-9280 Facsimile



## FYE 2018 BUDGET Executive Summary

### OPERATIONS BUDGET

**\$14,392,525**

The FYE18 budget is an increase to Police/Fire Assessments of 11.87% from the FYE17 budget. This increase is largely due to additional staff added for the consolidation of Downers Grove Police and Fire. The impact to DU-COMM members is a **4.02% increase, on average, for Police and 4.19% increase, on average, for Fire**. It is extremely important to note these averages are based on the share funding formula split of 77.8% police, 22.2% fire that was adjusted due to the new agencies joining. Other factors, like changes in the number of sworn officers and EAV (equalized assessed valuation), also impact individual agency shares. Main revenue and expense changes are summarized below.

#### Revenue

Revenue from the five (5) year DuPage ETSB contract for managing the DEDIRS (STARCOM21) radio system has been added to the FYE18 budget (\$218,750). Based on the FYE17 estimated spending included in the FYE18 budget draft, excess funds of \$252,343 will be added to Operations Reserves (rollover). The FYE18 budget includes consolidation buy-in revenue of \$255,721 for Downers Grove and uses \$675,000 from reserves to help reduce costs to member agencies.

#### Expenses

Expenses were kept at a minimum, with many categories reduced to help offset increases in other areas. The top four (4) expenses continue to be: salary, benefits, MIS consulting firm, and phone lines. Direct salary and benefits are **86.17%** of the total budget and if the Prescient MIS contract cost were included (four (4) IT staff), personnel costs would account for **90.16%** of the total Operations Budget. Estimates for step increases and COLA to the wage scale (union contract expired April 30, 2016), along with other factors such as; IMRF employer rate, unemployment costs, and nine (9) new Telecommunicator positions resulted in a total payroll increase of 10.4%.

#### Shares

The funding formula makes it difficult to compare the actual impact on each agency as the values (EAV and authorized officer strength) used to determine an agency's shares fluctuates from fiscal year to fiscal year. The percentage of shares between police and fire changed to 77.8% for police and 22.2% for fire. The FYE18 budget also includes the anticipated withdrawals of the Addison, Itasca, Warrenville and Wood Dale Fire Protection Districts.

For FYE18, the total number of officers increased by four (4), if you remove the impact of Downers Grove (74 additional officers). The change to police shares range from a 1.3% to a 10.0% increase.

Unlike previous years, most fire agencies incurred an increase to their Equalized Assessed Value (EAV), with an average EAV increase of 4.3% for FYE18, if you remove the impact of the one (1) new agency. The unpredictable swings in EAV cause significant differences in individual agency shares. For FYE18, the change in shares range from a 2.7% decrease to a 12.0% increase.

# DU-COMM

---

## **Personnel Expenses**

**\$12,401,700**

A head count change adding nine (9) Telecommunicators was included in the FYE18 budget. These new Telecommunicator positions are needed to handle the additional police channel for Downers Grove and the overall increased workload in the center. The increased workload can be directly attributed to the completion of the wireless 9-1-1 re-routing project that now has all wireless 9-1-1 calls coming directly to DU-COMM instead of being answered by the DuPage Sheriff's office. Based on the unknown costs for the union contract (expired April 30, 2016), a reduced COLA was added to the entire wage scale. Personnel costs include an adjustment to the wage scale for the Protocol Coordinator to be more in line with the Telecommunicator 3 position. No other additions/changes to the wage scale.

Healthcare premiums remain unpredictable, but with DU-COMM joining the IPBC NIHII health insurance pool, our anticipated increase will be closer to 5.2% rather than the 15.2% increase received in June 2016. Based on the membership in IPBC on January 1, 2017 and the increase in head count (nine (9) new employees), insurance benefits are estimated at a 4.4% increase in overall premiums compared to the FYE17 budget.

## **Administration Expenses**

**\$265,375**

The administration budget category decreased 5.6% (-\$15,650) primarily due to reduced costs for auditing services and anticipated lower personnel counsel expenses with the use of the Modified Traditional Bargaining (MTB) process for union negotiations.

## **Facilities Expenses**

**\$815,350**

The routine facilities budget increased by 17.0% (\$64,800) mainly due to the unexpected increases to RT circuits, despite efforts by Support Services to replace phone lines (RT circuits) with microwaves, T1, or IP technologies. Additionally included in the FYE18 budget is \$270,000 for the new DU-COMM member agency COMCAST IP network\* (SONET network replacement) requested by members. This new cost is included in the total increase of \$338,200 for the facilities category.

\*NOTE: If the new DU-COMM member agency COMCAST IP network was removed from the FYE18 budget, the overall increase in expenses would be only 9.78% with the average increase to shares only 1.85% for police and 2.02% for fire.

## **Human Resources Expenses**

**\$36,600**

This category decreased by 18.1% (-\$8,100) as hiring needs are anticipated to slow in FYE18 as hiring costs for the nine (9) new Telecommunicators are included in FYE17 estimates.

## **MIS Expenses**

**\$681,600**

The MIS budget category has a 4.2% increase (\$27,200) over the previous year. Annual increases anticipated for existing maintenance agreements, 1.5% increase to existing MIS consulting fees, and software upgrades impacted the overall increase.

## **Operations Expense**

**\$97,650**

This budget category increased by 26.6% (\$20,500). This is partially due to uniform and training costs for additional headcount, and increased leadership training costs for succession planning.

## **Technical Services Expense**

**\$63,750**

The technical services budget increased 1.3% (\$800) from the previous year. The FYE18 budget includes additional funds for technical conferences that offer additional training opportunities for Technicians.

# DU-COMM

---

## **Vehicles Expense** **\$29,500**

Vehicle expenses are budgeted for a 21.3% decrease (-\$8,000) due to new vehicles requiring less maintenance and fuel costs reduced based on the residency of new staff.

## **CAPITAL BUDGET** **\$3,344,500**

The Capital Budget relies on funding by the Alarm Fund. With alarm litigation ended, the addition of Downers Grove alarms, and reduction in alarms from the four (4) fire districts leaving DU-COMM, there is still a significant increase in the budgeted alarm revenue for FYE18 compared to FYE17. Based on these changes, alarm revenue is budgeted at a 51.2% increase (\$226,000). Assigned Funds make up the rest of the revenue.

The Capital Budget is showing an overall increase of 110.6% based on moving \$3,000,000 in revenue and expenses for the new facility into the FYE17 estimate and FYE18 budget along with other projects.

### Major FYE18 projects include:

Radio Microwave Systems: Wheaton & Westin Hops	\$175,000
Base Station/Police Back-up Solution	\$310,000
Software Purchase: Time & Attendance, Microsoft Enterprise	\$40,000
New Facility: Design, Project Management, & Build	\$2,080,000

## **ALARM BUDGET** **\$776,000**

This fund transfers \$667,000 to the Capital Budget and \$78,000 to the Operations Budget to offset the cost of the Alarm Operator salaries. The remaining money is used for an alarm equipment service agreement. Alarm revenue increased (\$550,000 budgeted in FYE17, \$776,000 estimated to be received in FYE17, \$776,000 budgeted in FYE18) with the resolved litigation for municipal alarms.

## **TOWER BUDGET** **\$178,296**

The tower fund is a source of income for DU-COMM, as it transfers \$72,496 to the Operations Budget to help offset Technician salaries. Revenue slightly increased (\$3,944) with escalators in many tower leases. The most significant change is the additional section for the Westin Hotel buildout to be used in the new DU-COMM member agency COMCAST IP network at a cost of approximately \$25,000. Routine maintenance and small repairs at various towers are planned, but no other large projects.

## **NEW FACILITY**

The DU-COMM Board of Directors supported the concept of DU-COMM's new facility and since July 2015 this project has been narrowed to look at a single new facility for DU-COMM within the DuPage County complex. Based on the current status of the new facility project, there are no expenses budgeted in the FYE18 Operations Budget. However the Capital Budget now includes the \$1,171,762 designs costs and \$55,000 for the Owners Representative and Project Management costs in the FYE17 estimate. The remaining Owners Representative costs and allocated funds to continue with the new facility in FYE18 total \$2,080,000, which is covered from agency reserves. These costs may need to be adjusted in the FYE18 budget depending on final project approval and the effective date of any final loan and interest only payment before April 30, 2018. Final lease payments are not expected until FYE19.

# FYE 18 Budget Overview

						FYE17 Budget vs FYE18 Budget		
Agency Revenue						FYE17	FYE18	%
FYE18						All Funds	All Funds	Difference
	Operations	Capital	Alarm	Tower	All Funds			
Police Shares	\$ 10,085,242				\$ 10,085,242	\$ 8,929,388	\$ 10,085,242	12.9%
Fire Shares	\$ 2,877,804				\$ 2,877,804	\$ 2,819,815	\$ 2,877,804	2.1%
Capital Buy-in/Admin Fee & Misc	\$ 255,721	\$ -			\$ 255,721	\$ 184,488	\$ 255,721	38.6%
ADT Covered Agency Alarms			\$ 444,704		\$ 444,704	\$ 74,896	\$ 444,704	493.8%
Elmhurst Alarms			\$ 104,496		\$ 104,496	\$ 93,072	\$ 104,496	12.3%
Norcom Alarms			\$ 52,752		\$ 52,752	\$ 198,912	\$ 52,752	-73.5%
Oak Brook			\$ 64,680		\$ 64,680	\$ 68,208	\$ 64,680	-5.2%
Wheaton & Winfield Alarms			\$ 109,368		\$ 109,368	\$ 114,912	\$ 109,368	-4.8%
Rebill	\$ 1,000			\$ 3,200	\$ 4,200	\$ 4,200	\$ 4,200	0.0%
<b>Total Agency Revenue</b>	<b>\$ 13,219,767</b>	<b>\$ -</b>	<b>\$ 776,000</b>	<b>\$ 3,200</b>	<b>\$ 13,998,967</b>	<b>\$ 12,487,891</b>	<b>\$ 13,998,967</b>	<b>12.1%</b>
Outside Source Revenue						FYE17	FYE18	%
	Operations	Capital	Alarm	Tower	All Funds	All Funds	All Funds	Difference
Contractual Services	\$ 248,000				\$ 248,000	\$ 212,583	\$ 248,000	16.7%
IPRF Safety Grant	\$ 3,490				\$ 3,490	\$ 3,725	\$ 3,490	-6.3%
Interest	\$ 6,000	\$ 4,000			\$ 10,000	\$ 4,750	\$ 10,000	110.5%
Board up Fees	\$ 2,750				\$ 2,750	\$ 2,750	\$ 2,750	0.0%
Tower Leases				\$ 175,096	\$ 175,096	\$ 171,152	\$ 175,096	2.3%
<b>Total Outside Source Revenue</b>	<b>\$ 260,240</b>	<b>\$ 4,000</b>	<b>\$ -</b>	<b>\$ 175,096</b>	<b>\$ 439,336</b>	<b>\$ 394,960</b>	<b>\$ 439,336</b>	<b>11.2%</b>
<b>Total Revenue Estimate FYE18</b>	<b>\$ 13,480,007</b>	<b>\$ 4,000</b>	<b>\$ 776,000</b>	<b>\$ 178,296</b>	<b>\$ 14,438,303</b>	<b>\$ 12,882,851</b>	<b>\$ 14,438,303</b>	<b>12.1%</b>
Fund Transfers						FYE17	FYE18	%
	Operations	Capital	Alarm	Tower	All Funds	All Funds	All Funds	Difference
From Operations Reserve	\$ 675,000	\$ -			\$ 675,000	\$ 520,400	\$ 675,000	29.7%
From Capital Reserve		\$ -			\$ -	\$ -	\$ -	N/A
From Capital Budget	\$ 87,044				\$ 87,044	\$ -	\$ 87,044	N/A
From Tower Reserve				\$ -	\$ -	\$ -	\$ -	N/A
From Alarm Reserve					\$ -	\$ -	\$ -	N/A
From Alarm Budget	\$ 78,000	\$ 667,000			\$ 745,000	\$ 519,000	\$ 745,000	43.5%
From Tower Budget	\$ 72,496	\$ -			\$ 72,496	\$ 100,000	\$ 72,496	-27.5%
From Capital Assigned Funds		\$ 2,673,500			\$ 2,673,500	\$ 1,185,550	\$ 2,673,500	125.5%
<b>Total Fund Transfers</b>	<b>\$ 912,540</b>	<b>\$ 3,340,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,253,040</b>	<b>\$ 2,324,950</b>	<b>\$ 4,253,040</b>	<b>82.9%</b>
<b>Total Revenue &amp; Transfers FYE18</b>	<b>\$ 14,392,547</b>	<b>\$ 3,344,500</b>	<b>\$ 776,000</b>	<b>\$ 178,296</b>	<b>\$ 18,691,343</b>	<b>\$ 15,207,801</b>	<b>\$ 18,691,343</b>	<b>22.9%</b>
Expenses						FYE17	FYE18	%
	Operations	Capital	Alarm	Tower	All Funds	All Funds	All Funds	Difference
Administration	\$ 265,375				\$ 265,375	\$ 288,525	\$ 265,375	-8.0%
Agency Rebill	\$ 1,000				\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Agency Reserves/Budget	\$ -	\$ -	\$ 667,000		\$ 667,000	\$ 441,646	\$ 667,000	51.0%
Facilities	\$ 815,350	\$ 2,115,500			\$ 2,930,850	\$ 624,400	\$ 2,930,850	369.4%
General Expenses			\$ 109,000	\$ 178,296	\$ 287,296	\$ 312,852	\$ 287,296	-8.2%
Human Resources	\$ 36,600				\$ 36,600	\$ 37,200	\$ 36,600	-1.6%
M.I.S.	\$ 681,600	\$ 53,000			\$ 734,600	\$ 891,500	\$ 734,600	-17.6%
Operations/Communications	\$ 97,650	\$ 11,000			\$ 108,650	\$ 77,150	\$ 108,650	40.8%
Other		\$ 8,000			\$ 8,000	\$ 8,000	\$ 8,000	0.0%
Personnel/Benefits	\$ 12,401,700				\$ 12,401,700	\$ 11,229,950	\$ 12,401,700	10.4%
Assigned Funds		\$ 654,500			\$ 654,500	\$ 420,604	\$ 654,500	55.6%
Technical Services	\$ 63,750	\$ 502,500			\$ 566,250	\$ 837,450	\$ 566,250	-32.4%
Vehicles	\$ 29,500	\$ -			\$ 29,500	\$ 37,500	\$ 29,500	-21.3%
<b>Total Expenses</b>	<b>\$ 14,392,525</b>	<b>\$ 3,344,500</b>	<b>\$ 776,000</b>	<b>\$ 178,296</b>	<b>\$ 18,691,321</b>	<b>\$ 15,207,777</b>	<b>\$ 18,691,321</b>	<b>22.9%</b>
<b>Total Revenue</b>	<b>\$ 14,392,547</b>	<b>\$ 3,344,500</b>	<b>\$ 776,000</b>	<b>\$ 178,296</b>	<b>\$ 18,691,343</b>	<b>\$ 15,207,801</b>	<b>\$ 18,691,343</b>	<b>22.9%</b>
<b>Total Expenses</b>	<b>\$ 14,392,525</b>	<b>\$ 3,344,500</b>	<b>\$ 776,000</b>	<b>\$ 178,296</b>	<b>\$ 18,691,321</b>	<b>\$ 15,207,777</b>	<b>\$ 18,691,321</b>	<b>22.9%</b>
Difference	\$ 22	\$ 0	\$ -	\$ -	\$ 23	\$ 24	\$ 23	N/A

\* FYE17 budget admmended by BOD July 19, 2016 to add \$527,700 from FYE16 projects not completed

## FYE18 Operations Budget: Agency Assessments NEW Facility Lease Anticipated FYE19

### FYE17 Budget vs. FYE18 Budget

Police - 77.8%	FYE17 # of Officers	FYE18 # of Officers	Difference (%)	FYE17 Actual Shares	FYE18 %	FYE18 Annual Shares	Difference (\$)	Difference (%)
Bartlett	57	57	0.0%	\$ 593,211	6.09%	\$ 614,165	\$ 20,954	3.5%
Burr Ridge	26	27	3.8%	\$ 270,588	2.88%	\$ 290,921	\$ 20,333	7.5%
Carol Stream	66	67	1.5%	\$ 686,876	7.16%	\$ 721,914	\$ 35,038	5.1%
Clarendon Hills	13	13	0.0%	\$ 135,294	1.39%	\$ 140,073	\$ 4,779	3.5%
Darien	34	34	0.0%	\$ 353,845	3.63%	\$ 366,344	\$ 12,499	3.5%
<b>Downers Grove</b>		<b>74</b>			<b>7.91%</b>	<b>\$ 797,337</b>		
Elmhurst	68	68	0.0%	\$ 707,690	7.26%	\$ 732,688	\$ 24,998	3.5%
Glen Ellyn	40	40	0.0%	\$ 416,288	4.27%	\$ 430,993	\$ 14,705	3.5%
Hanover Park	61	61	0.0%	\$ 634,840	6.52%	\$ 657,265	\$ 22,425	3.5%
Hinsdale	25	25	0.0%	\$ 260,180	2.67%	\$ 269,371	\$ 9,191	3.5%
Lisle	38	38	0.0%	\$ 395,474	4.06%	\$ 409,444	\$ 13,970	3.5%
Lombard	67	69	3.0%	\$ 697,283	7.37%	\$ 743,463	\$ 46,180	6.6%
Oak Brook	40	40	0.0%	\$ 416,288	4.27%	\$ 430,993	\$ 14,705	3.5%
Oakbrook Terrace	20	20	0.0%	\$ 208,144	2.14%	\$ 215,497	\$ 7,353	3.5%
Roselle	32	32	0.0%	\$ 333,031	3.42%	\$ 344,795	\$ 11,764	3.5%
Villa Park	37	37	0.0%	\$ 385,067	3.95%	\$ 398,669	\$ 13,602	3.5%
Warrenville	31	32	3.2%	\$ 322,624	3.42%	\$ 344,795	\$ 22,171	6.9%
West Chicago	47	46	-2.1%	\$ 489,139	4.91%	\$ 495,642	\$ 6,503	1.3%
Wheaton	66	65	-1.5%	\$ 686,876	6.94%	\$ 700,364	\$ 13,488	2.0%
Willowbrook	23	23	0.0%	\$ 239,366	2.46%	\$ 247,821	\$ 8,455	3.5%
Winfield	16	17	6.3%	\$ 166,516	1.82%	\$ 183,172	\$ 16,656	10.0%
Woodridge	51	51	0.0%	\$ 530,768	5.45%	\$ 549,516	\$ 18,748	3.5%
<b>Total Police Assessments</b>							<b>(\$)</b>	<b>(%)</b>
	858	936	9.1%	\$ 8,929,388	100.00%	\$ 10,085,242	\$ 358,517	4.02%

Fire - 22.2%	FYE17 EAV	FYE18 EAV	Difference (%)	FYE17 Actual Shares	FYE18 %	FYE18 Annual Shares	Difference (\$)	Difference (%)
Bartlett	\$ 1,101,401,137	\$ 1,106,702,136	0.5%	\$ 140,509	4.90%	\$ 141,063	\$ 554	0.4%
Bloomingtondale	\$ 1,087,526,416	\$ 1,122,634,626	3.2%	\$ 138,738	4.97%	\$ 143,094	\$ 4,356	3.1%
Carol Stream	\$ 1,137,715,577	\$ 1,186,342,710	4.3%	\$ 145,141	5.25%	\$ 151,214	\$ 6,073	4.2%
Clarendon Hills	\$ 457,578,882	\$ 495,292,137	8.2%	\$ 58,375	2.19%	\$ 63,132	\$ 4,757	8.1%
Darien-Woodridge	\$ 999,938,687	\$ 1,019,017,902	1.9%	\$ 127,565	4.51%	\$ 129,887	\$ 2,322	1.8%
<b>Downers Grove</b>		<b>\$ 2,163,725,584</b>			<b>9.58%</b>	<b>\$ 275,794</b>		
Elmhurst	\$ 1,854,183,197	\$ 2,078,051,093	12.1%	\$ 236,542	9.20%	\$ 264,874	\$ 28,332	12.0%
Glen Ellyn	\$ 1,054,292,485	\$ 1,146,650,497	8.8%	\$ 134,499	5.08%	\$ 146,155	\$ 11,656	8.7%
Glenside	\$ 427,548,327	\$ 426,215,714	-0.3%	\$ 54,544	1.89%	\$ 54,327	\$ (217)	-0.4%
Hanover Park	\$ 475,022,949	\$ 462,487,778	-2.6%	\$ 60,600	2.05%	\$ 58,950	\$ (1,650)	-2.7%
Hinsdale	\$ 1,530,616,954	\$ 1,626,204,809	6.2%	\$ 195,264	7.20%	\$ 207,280	\$ 12,016	6.2%
Lisle-Woodridge	\$ 2,012,819,948	\$ 2,066,698,210	2.7%	\$ 256,780	9.15%	\$ 263,427	\$ 6,647	2.6%
Lombard	\$ 1,395,865,825	\$ 1,441,621,302	3.3%	\$ 178,074	6.39%	\$ 183,753	\$ 5,679	3.2%
Oak Brook	\$ 1,264,743,279	\$ 1,336,534,043	5.7%	\$ 161,346	5.92%	\$ 170,358	\$ 9,012	5.6%
Oakbrook Terrace	\$ 176,528,650	\$ 187,256,176	6.1%	\$ 22,521	0.83%	\$ 23,869	\$ 1,348	6.0%
Roselle	\$ 738,945,055	\$ 756,829,974	2.4%	\$ 94,269	3.35%	\$ 96,468	\$ 2,199	2.3%
Villa Park	\$ 520,621,928	\$ 508,616,735	-2.3%	\$ 66,417	2.25%	\$ 64,830	\$ (1,587)	-2.4%
West Chicago	\$ 736,505,142	\$ 752,016,654	2.1%	\$ 93,958	3.33%	\$ 95,854	\$ 1,896	2.0%
Wheaton	\$ 1,821,169,865	\$ 1,883,310,764	3.4%	\$ 232,331	8.34%	\$ 240,052	\$ 7,721	3.3%
Winfield	\$ 568,616,032	\$ 584,761,266	2.8%	\$ 72,540	2.59%	\$ 74,536	\$ 1,996	2.8%
York Center	\$ 214,365,907	\$ 226,627,960	5.7%	\$ 27,348	1.00%	\$ 28,887	\$ 1,539	5.6%
<b>Total Fire Assessments</b>							<b>(\$)</b>	<b>(%)</b>
	\$ 19,576,006,242	\$ 22,577,598,070	4.3%	\$ 2,497,361	100.00%	\$ 2,877,804	\$ 104,649	4.19%

### FYE17 Budget vs. FYE18 Budget

	FYE17 Annual Shares	FYE18 Annual Shares	Difference (\$)	Difference (%)
<b>Police Assessments</b>	\$ 8,929,388	\$ 10,085,242	\$ 1,155,854	12.9%
<b>Fire Assessments</b>	\$ 2,497,361	\$ 2,877,804	\$ 380,443	15.2%
<b>Total Assessments</b>	\$ 11,426,749	\$ 12,963,046	\$ 1,536,297	13.4%

#### Police

Total FYE18 Expenses	\$14,392,525
Police 77.8% of Budget	\$11,197,385
Less other Revenue	(\$1,112,152)
Police Assessment	<b>\$10,085,233</b>
Total Officers	936
Per Officer Cost	<b>\$10,774.82</b>

#### Fire

Total FYE18 Expenses	\$14,392,525
Fire 22.2% of Budget	\$3,195,141
Less other Revenue	(\$317,349)
Fire Assessment	<b>\$2,877,792</b>



## FYE18 Operations Budget Summary

Revenue					FYE17 Budget vs. FYE18 Budget	
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
4904 Agency Rebill	\$ 58,716	\$ 1,000	\$ 86,960	\$ 1,000	\$ -	0.0%
4402 Contractual Services	\$ 180,686	\$ 212,583	\$ 218,961	\$ 248,000	\$ 35,417	16.7%
4013 Fees	\$ 1,270	\$ 2,750	\$ 2,650	\$ 2,750	\$ -	0.0%
4010 Grants	\$ 4,440	\$ 3,725	\$ 3,725	\$ 3,490	\$ (235)	-6.3%
4809 Interest	\$ 5,184	\$ 4,500	\$ 6,000	\$ 6,000	\$ 1,500	33.3%
4011 Miscellaneous *	\$ 184,548	\$ 184,488	\$ 217,438	\$ 255,721	\$ 71,233	38.6%
4006 Transfer from Operations Reserves	\$ 175,000	\$ 520,400		\$ 675,000	\$ 154,600	29.7%
4002 Transfer from Capital Budget	\$ 163,708	\$ -	\$ 37,966	\$ 87,044	\$ 87,044	N/A
4009 Transfer from Alarm	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ -	0.0%
4004 Transfer from Tower	\$ 75,000	\$ 100,000	\$ 9,115	\$ 72,496	\$ (27,504)	-27.5%
<b>Total Revenue</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 926,552	\$ 1,107,446	\$ 660,815	\$ 1,429,501	\$ 322,055	29.1%
		* FYE17 3% admin fee - 2 agencies	\$ 32,194			
		FYE18 Capital Buy in - 2 agencies	\$ 255,721			

					FYE17 Budget vs. FYE18 Budget	
Assessments	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
Police	\$ 8,572,739	\$ 8,929,388	\$ 8,929,388	\$ 10,085,242	\$ 1,155,854	12.9%
Fire	\$ 2,707,181	\$ 2,819,815	\$ 2,819,815	\$ 2,877,804	\$ 57,989	2.1%
<b>Total Assessments</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 11,279,920	\$ 11,749,203	\$ 11,749,203	\$ 12,963,046	\$ 1,213,843	10.3%

	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Revenue</b>	\$ 12,206,472	\$ 12,856,649	\$ 12,410,018	\$ 14,392,547	\$ 1,535,898	11.9%

Expenses					FYE17 Budget vs. FYE18 Budget	
Personnel	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
Payroll	\$ 8,501,733	\$ 9,753,450	\$ 9,032,800	\$ 10,898,200	\$ 1,144,750	11.7%
Benefits	\$ 979,457	\$ 1,476,500	\$ 1,419,800	\$ 1,503,500	\$ 27,000	1.8%
<b>Total Personnel</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 9,481,190	\$ 11,229,950	\$ 10,452,600	\$ 12,401,700	\$ 1,171,750	10.4%

Personnel % of Total Expenses 86.17% \$12,401,700  
 Personnel & Prescient % of Total Expenses 90.16% \$12,976,700

Department Expenses	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
Administration	\$ 215,852	\$ 281,025	\$ 265,425	\$ 265,375	\$ (15,650)	-5.6%
Agency Rebill	\$ 28,601	\$ 1,000	\$ 12,000	\$ 1,000	\$ -	0.0%
Agency Reserves	\$ 32,895	\$ -	\$ -	\$ -	\$ -	0.0%
Facilities	\$ 569,302	\$ 477,150	\$ 559,950	\$ 815,350	\$ 338,200	70.9%
Human Resources	\$ 30,533	\$ 44,700	\$ 57,800	\$ 36,600	\$ (8,100)	-18.1%
M.I.S.	\$ 498,436	\$ 654,400	\$ 638,500	\$ 681,600	\$ 27,200	4.2%
Operations	\$ 45,949	\$ 77,150	\$ 77,000	\$ 97,650	\$ 20,500	26.6%
Technical Services	\$ 35,797	\$ 62,950	\$ 63,100	\$ 63,750	\$ 800	1.3%
Vehicles	\$ 12,881	\$ 37,500	\$ 31,300	\$ 29,500	\$ (8,000)	-21.3%
<b>Total Department Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 1,470,246	\$ 1,635,875	\$ 1,705,075	\$ 1,990,825	\$ 354,950	21.7%

	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Expenses</b>	\$ 10,951,436	\$ 12,865,825	\$ 12,157,675	\$ 14,392,525	\$ 1,526,700	11.9%

					FYE17 Budget vs. FYE18 Budget	
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Revenue</b>	\$ 12,206,472	\$ 12,856,649	\$ 12,410,018	\$ 14,392,547	\$ 1,535,898	11.9%
<b>Total Expenses</b>	\$ 10,951,436	\$ 12,865,825	\$ 12,157,675	\$ 14,392,525	\$ 1,526,700	11.9%
Difference	\$ 1,255,036	\$ (9,176)	\$ 252,343	\$ 22	\$ 9,198	N/A

Expense Difference  
(%)  
**11.87%**

	FYE16 Actual	FYE17 Estimate	FYE 18 Estimate
<b>Operations Reserve Balance History</b>	\$ 3,749,809	\$ 4,002,152	\$ 3,327,152

## FYE18 Operations Budget

<b>Personnel - Payroll</b>		<b>FYE17 Budget vs. FYE18 Budget</b>					
<b>Administration</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
5101	Salaries	\$ 642,345	\$ 693,900	\$655,000	\$722,000	\$ 28,100	4.0%
5102	Social Security	\$ 35,488	\$ 43,100	\$36,000	\$45,000	\$ 1,900	4.4%
5103	Medicare	\$ 8,521	\$ 10,100	\$11,000	\$10,500	\$ 400	4.0%
5104	IMRF	\$ 66,298	\$ 79,500	\$66,000	\$82,500	\$ 3,000	3.8%
5105	Unemployment Insurance	\$ 1,779	\$ 1,700	\$1,900	\$1,900	\$ 200	11.8%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 754,431	\$ 828,300	\$ 769,900	\$ 861,900	\$ 33,600	4.1%
<b>Support Services</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
5201	Salaries	\$ 484,333	\$ 585,600	\$572,000	\$590,000	\$ 4,400	0.8%
5202	Social Security	\$ 28,731	\$ 36,300	\$35,000	\$37,000	\$ 700	1.9%
5203	Medicare	\$ 6,719	\$ 8,500	\$8,500	\$8,500	\$ 100	1.2%
5204	IMRF	\$ 48,263	\$ 63,700	\$55,200	\$67,000	\$ 3,300	5.2%
5205	Unemployment Insurance	\$ 1,715	\$ 2,100	\$1,900	\$1,900	\$ (200)	-9.5%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 569,761	\$ 696,200	\$ 672,600	\$ 704,500	\$ 8,300	1.2%
<b>Operations Management</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
5401	Salaries	\$ 765,546	\$ 895,700	\$853,000	\$1,010,000	\$ 114,300	12.8%
5402	Social Security	\$ 45,209	\$ 55,000	\$51,000	\$63,000	\$ 8,000	14.5%
5403	Medicare	\$ 10,573	\$ 12,900	\$12,500	\$15,000	\$ 2,100	16.3%
5404	IMRF	\$ 81,118	\$ 102,000	\$86,500	\$115,500	\$ 13,500	13.2%
5405	Unemployment Insurance	\$ 2,022	\$ 2,250	\$2,700	\$2,700	\$ 450	20.0%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 904,468	\$ 1,067,850	\$ 1,005,700	\$ 1,206,200	\$ 138,350	13.0%
<b>Telecommunicators</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
5501	Salaries	\$ 4,487,003	\$ 5,387,300	\$4,775,000	\$ 6,140,000	\$ 752,700	14.0%
55012	Overtime	\$ 611,112	\$ 450,000	\$575,000	\$ 450,000	\$ -	0.0%
55013	OIC/CTO/LNG Premiums	\$ 52,828	\$ 52,000	\$68,500	\$ 65,000	\$ 13,000	25.0%
5502	Social Security	\$ 306,466	\$ 345,000	\$325,000	\$ 385,000	\$ 40,000	11.6%
5503	Medicare	\$ 71,834	\$ 80,000	\$76,000	\$ 90,000	\$ 10,000	12.5%
5504	IMRF	\$ 544,231	\$ 635,000	\$565,000	\$ 762,000	\$ 127,000	20.0%
5505	Unemployment Insurance	\$ 17,394	\$ 17,700	\$20,000	\$ 24,000	\$ 6,300	35.6%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 6,090,868	\$ 6,967,000	\$ 6,404,500	\$ 7,916,000	\$ 949,000	13.6%
<b>Operations Support</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
5601	Salaries	\$ 161,639	\$ 168,000	\$159,500	\$ 184,000	\$ 16,000	9.5%
5602	Social Security	\$ 9,332	\$ 12,500	\$9,300	\$ 11,500	\$ (1,000)	-8.0%
5603	Medicare	\$ 2,183	\$ 3,000	\$2,200	\$ 2,700	\$ (300)	-10.0%
5604	IMRF	\$ 7,974	\$ 9,000	\$7,700	\$ 10,000	\$ 1,000	11.1%
5605	Unemployment Insurance	\$ 1,077	\$ 1,600	\$1,400	\$ 1,400	\$ (200)	-12.5%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 182,205	\$ 194,100	\$ 180,100	\$ 209,600	\$ 15,500	8.0%

FYE 16: Telecommunicators: Based on 68 Full-time Telecommunicators, 2 Full-time Call Takers  
 FYE 16: Operations Management: Based on 4 Communications Managers, 5 Communications Supervisors  
 FYE 17: Telecommunicators: Based on 73 Full-time Telecommunicators  
 FYE 17: Operations Management: Based on 4 Communications Managers, 6 Communications Supervisors  
 FYE 18: Telecommunicators: Based on 82 Full-time Telecommunicators  
 FYE 18: Operations Management: Based on 4 Communications Managers, 6 Communications Supervisors

IMRF based on 11.4% average anticipated rate for 2016/2017, reduced from 11.5%  
 Unemployment (IDES) based on 1.85% estimate  
 Alarm Board Operators are offset by revenue from the Alarm Fund

		<b>FYE17 Budget vs. FYE18 Budget</b>					
		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Total Payroll Expenses</b>		\$ 8,501,733	\$ 9,753,450	\$ 9,032,800	\$ 10,898,200	\$ 1,144,750	11.7%



## FYE18 Operations Budget

<b>Personnel - Benefits</b>					<b>FYE17 Budget vs. FYE18 Budget</b>	
Insurance	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
6621 Medical	\$ 883,780	\$ 1,315,000	\$ 1,300,000	\$ 1,350,000	\$ 35,000	2.7%
6622 Dental	\$ 68,671	\$ 85,000	\$ 85,000	\$ 108,000	\$ 23,000	27.1%
6623 Life	\$ 3,975	\$ 5,200	\$ 4,800	\$ 5,200	\$ -	0.0%
6624 Vision	\$ 18,866	\$ 24,000	\$ 24,000	\$ 29,000	\$ 5,000	20.8%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 975,292	\$ 1,429,200	\$ 1,413,800	\$ 1,492,200	\$ 63,000	4.4%

					<b>FYE17 Budget vs. FYE18 Budget</b>	
Misc Benefits	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
6625 Employee Assistance Program (EAP)	\$ 2,616	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	0.0%
6626 Flexible Spending (FSA)	\$ 1,549	\$ 2,300	\$ 2,000	\$ 2,300	\$ -	0.0%
6628 Accrued Benefit Payout	\$ -	\$ 41,000		\$ 5,000	\$ (36,000)	-87.8%
<b>Total Expenses</b>	<b>0</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 4,165	\$ 47,300	\$ 6,000	\$ 11,300	\$ (36,000)	-76.1%

6621 - Medical: FYE18 anticipated 5.2% increase with change to IPBC Pool, FYE17 received a 15.2% increase

6622 - Dental: FYE18 anticipating a 10% increase, FYE17 received a 6% increase

6624 - Vision: FYE18 anticipating a 8% increase, FYE17 received a 3% increase

					<b>FYE17 Budget vs. FYE18 Budget</b>	
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Benefit Expenses</b>	\$ 979,457	\$ 1,476,500	\$ 1,419,800	\$ 1,503,500	\$ 27,000	1.8%

## FYE18 Operations Budget

<b>Administration</b>					<b>FYE17 Budget vs. FYE18 Budget</b>		
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
<b>Professional Services</b>							
6701 Accounting Supplies	\$ 702	\$ 1,600	\$ 1,500	\$ 1,600	\$ -	0.0%	
6702 Professional Fees	\$ 7,240	\$ 5,000	\$ 2,000	\$ 5,000	\$ -	0.0%	
6703 Audit	\$ 10,635	\$ 16,000	\$ 13,000	\$ 11,000	\$ (5,000)	-31.3%	
6705 Random Drug Testing	\$ -	\$ 3,000	\$ 1,000	\$ 3,000	\$ -	0.0%	
6711 Bank Fees	\$ 25	\$ 250	\$ 250	\$ 250	\$ -	0.0%	
6712 Payroll Processing Fees	\$ 7,231	\$ 15,000	\$ 8,500	\$ 15,000	\$ -	0.0%	
6721 General Counsel	\$ 10,491	\$ 15,000	\$ 25,000	\$ 20,000	\$ 5,000	33.3%	
6721 General Counsel - Alarm	\$ 14,673	\$ 2,500	\$ 1,000	\$ 1,000	\$ (1,500)	-60.0%	
67219 Personnel Counsel	\$ 3,403	\$ 30,000	\$ 20,000	\$ 10,000	\$ (20,000)	-66.7%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 54,400	\$ 88,350	\$ 72,250	\$ 66,850	\$ (21,500)	-24.3%	
<b>Equipment/Supplies/Uniforms</b>							
7101 General Office Supplies	\$ 1,785	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%	
71019 Copy Paper	\$ 1,259	\$ 3,000	\$ 2,500	\$ 3,000	\$ -	0.0%	
7103 Toner, Ink, Drums, CDs, etc	\$ 3,598	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	0.0%	
7111 Copier Lease/Maint	\$ 6,940	\$ 7,400	\$ 7,000	\$ 7,200	\$ (200)	-2.7%	
7150 Safety/First Aid Supplies	\$ 3,166	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	0.0%	
7304 Coffee & Other Supplies	\$ 2,024	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%	
73089 Uniforms - Admin	\$ 2,003	\$ 4,900	\$ 4,900	\$ 5,200	\$ 300	6.1%	
8101 Office Equip/Appliance Maint	\$ 263	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 21,038	\$ 31,800	\$ 30,900	\$ 31,900	\$ 100	0.3%	
<b>Insurance</b>							
6601 General Casualty, Auto & Umbrella	\$ 75,739	\$ 77,600	\$ 80,500	\$ 84,500	\$ 6,900	8.9%	
6611 Workers Compensation	\$ 49,882	\$ 56,200	\$ 56,200	\$ 58,000	\$ 1,800	3.2%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 125,621	\$ 133,800	\$ 136,700	\$ 142,500	\$ 8,700	6.5%	
<b>Miscellaneous</b>							
7113 Document Management	\$ 850	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%	
7131 Printing	\$ 439	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%	
7141 Postage	\$ 2,309	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%	
7142 Shipping Carriers	\$ 709	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%	
7199 Miscellaneous	\$ 424	\$ 750	\$ 750	\$ 750	\$ -	0.0%	
7501 Meeting Refreshments	\$ 538	\$ 750	\$ 750	\$ 750	\$ -	0.0%	
7510 Director Training & Seminars	\$ 4,135	\$ 6,000	\$ 4,500	\$ 5,000	\$ (1,000)	-16.7%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 9,404	\$ 13,000	\$ 11,500	\$ 12,000	\$ (1,000)	-7.7%	
<b>Contingency</b>							
8201 Contingency	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%	
<b>Memberships/Subscriptions</b>							
7305 Daily Newspaper	\$ 555	\$ 575	\$ 575	\$ 625	\$ 50	8.7%	
7401 Publication Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%	
7402 Memberships/Certifications	\$ 4,834	\$ 8,500	\$ 8,500	\$ 6,500	\$ (2,000)	-23.5%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 5,389	\$ 9,075	\$ 9,075	\$ 7,125	\$ (1,950)	-21.5%	

### FYE17 budget amendment

	<b>FYE17 Budget vs. FYE18 Budget</b>					
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Total Administration Expenses</b>	\$ 215,852	\$ 281,025	\$ 265,425	\$ 265,375	\$ (15,650)	-5.6%

## FYE18 Operations Budget

<b>Agency Rebill</b>					<b>FYE17 Budget vs. FYE18 Budget</b>	
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
9904 Agency Rebill	\$ 28,601	\$ 1,000	\$ 12,000	\$ 1,000	\$ -	0.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 28,601	\$ 1,000	\$ 12,000	\$ 1,000	\$ -	0.0%

9904 is offset by the Agency Rebill Revenue account 4904

<b>Agency Reserves</b>					<b>FYE17 Budget vs. FYE18 Budget</b>	
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
8204 Capital Reserves	\$ 32,895				\$ -	N/A
8203 Operating Reserves					\$ -	0.0%
8205 Tower Reserves					\$ -	0.0%
8209 Alarm Reserves					\$ -	0.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 32,895	\$ -	\$ -	\$ -	\$ -	N/A

<b>Facilities</b>					<b>FYE17 Budget vs. FYE18 Budget</b>	
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Utilities &amp; Lease</b>						
6101 Phone & Data Lines (P2P, T1, Admin, PL)	\$ 420,263	\$ 300,000	\$ 390,000	\$ 362,400	\$ 62,400	20.8%
<b>61XX Agency IP Network</b>				<b>\$ 270,000</b>	<b>\$ 270,000</b>	<b>N/A</b>
8031 Electricity	\$ 62,410	\$ 68,000	\$ 63,000	\$ 70,000	\$ 2,000	2.9%
80312 Gas	\$ 4,016	\$ 6,200	\$ 5,500	\$ 5,500	\$ (700)	-11.3%
80313 Water	\$ 5,718	\$ 5,000	\$ 5,500	\$ 6,000	\$ 1,000	20.0%
80314 Miscellaneous	\$ 1,147	\$ 1,200	\$ 1,200	\$ 1,300	\$ 100	8.3%
<b>83XX Building - New Facility Lease</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 493,554	\$ 380,400	\$ 465,200	\$ 715,200	\$ 334,800	88.0%

	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Building Maintenance</b>						
8001 Plowing	\$ 6,730	\$ 11,000	\$ 12,500	\$ 11,000	\$ -	0.0%
8002 Landscaping	\$ 2,317	\$ 7,500	\$ 7,500	\$ 7,800	\$ 300	4.0%
8003 Janitorial Services	\$ 19,623	\$ 23,000	\$ 23,000	\$ 25,500	\$ 2,500	10.9%
80039 Floor Mat Service	\$ 3,605	\$ 3,800	\$ 3,800	\$ 4,000	\$ 200	5.3%
8004 Janitorial Supplies	\$ 5,051	\$ 6,000	\$ 6,000	\$ 6,200	\$ 200	3.3%
8005 Refuse Removal	\$ 4,576	\$ 5,000	\$ 4,000	\$ 5,000	\$ -	0.0%
8006 Pest Control	\$ 527	\$ 1,100	\$ 1,100	\$ 1,100	\$ -	0.0%
8011 Diesel Fuel	\$ 1,707	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
8021 Building Association Fees	\$ 1,089	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%
8052 Plumbing Certification (Back-flow)	\$ 485	\$ 550	\$ 550	\$ 550	\$ -	0.0%
8053 Miscellaneous Building Expense	\$ 6,523	\$ 7,500	\$ 7,500	\$ 5,000	\$ (2,500)	-33.3%
8054 Parking Lot Maintenance	\$ 2,845	\$ 4,000	\$ 2,500	\$ 4,900	\$ 900	22.5%
8102 UPS Maintenance	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
8103 Generator Maintenance	\$ 3,242	\$ 1,000	\$ 1,300	\$ 1,350	\$ 350	35.0%
8104 HVAC Maintenance	\$ 16,141	\$ 16,000	\$ 16,000	\$ 17,500	\$ 1,500	9.4%
8105 Fire Extinguisher Maintenance	\$ 106	\$ 500	\$ 500	\$ 700	\$ 200	40.0%
8106 Test Equipment Calibration	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
8107 Fire Suppress/Fire Alarm Maint	\$ 1,000	\$ 2,000	\$ 1,000	\$ 2,000	\$ -	0.0%
8110 AED Maintenance	\$ 181	\$ 600	\$ 300	\$ 350	\$ (250)	-41.7%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 75,748	\$ 96,750	\$ 94,750	\$ 100,150	\$ 3,400	3.5%

	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Total Facilities Expenses</b>	<b>\$ 569,302</b>	<b>\$ 477,150</b>	<b>\$ 559,950</b>	<b>\$ 815,350</b>	<b>\$ 338,200</b>	<b>70.9%</b>

## FYE18 Operations Budget

<b>Human Resources</b>					<b>FYE17 Budget vs. FYE18 Budget</b>	
<b>Hiring</b>						
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
7801 Telecommunicator Testing	\$ 1,479	\$ 5,000	\$ 4,000	\$ 3,500	\$ (1,500)	-30.0%
7802 Job Postings	\$ 5,662	\$ 3,500	\$ 3,700	\$ 7,600	\$ 4,100	117.1%
7803 Drug Testing	\$ 1,476	\$ 2,200	\$ 4,300	\$ 1,500	\$ (700)	-31.8%
7804 Pre-Employment Screening	\$ 7,590	\$ 6,400	\$ 15,000	\$ 3,500	\$ (2,900)	-45.3%
7805 Assessment/Search Firms	\$ -	\$ 7,500	\$ 11,000	\$ -	\$ (7,500)	N/A
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 16,207	\$ 24,600	\$ 38,000	\$ 16,100	\$ (8,500)	-34.6%
<b>Benefits - Incentives</b>						
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
7302 NPSTW/9-1-1 Month	\$ 2,325	\$ 2,000	\$ 2,000	\$ 2,500	\$ 500	25.0%
7306 Employee Recognition/FISH	\$ 1,767	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
7307 Administrative Tuition Reimburs.	\$ 2,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
73075 Telecommunicator Tuition Reimburs.	\$ 1,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
7310 Agency Events	\$ 1,863	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 8,955	\$ 12,000	\$ 12,000	\$ 12,500	\$ 500	4.2%
<b>Human Resources - Misc</b>						
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
7104 HR Compliance Resources	\$ 1,824	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
7399 Miscellaneous	\$ 145	\$ 600	\$ 500	\$ 500	\$ (100)	-16.7%
7403 SHRM/IGFOA Memberships	\$ 395	\$ 1,000	\$ 800	\$ 1,000	\$ -	0.0%
7709 HR/Admin Training	\$ 2,708	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
7712 HR Agency Training/Material	\$ 299	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 5,371	\$ 8,100	\$ 7,800	\$ 8,000	\$ (100)	-1.2%

### FYE17 budget amendment

	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>FYE17 Budget vs. FYE18 Budget</b>	
<b>Total Human Resources Expenses</b>	\$ 30,533	\$ 44,700	\$ 57,800	\$ 36,600	\$ (8,100)	-18.1%

## FYE18 Operations Budget

<b>M.I.S.</b>				<b>FYE17 Budget vs. FYE18 Budget</b>			
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
<b>Communications</b>							
6502 Internet Access	\$ 3,033	\$ 4,200	\$ 6,400	\$ 16,200	\$ 12,000	285.7%	
6511 Wireless Data Services	\$ 9,641	\$ 9,600	\$ 9,600	\$ 9,600	\$ -	0.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 12,674	\$ 13,800	\$ 16,000	\$ 25,800	\$ 12,000	87.0%	
<b>Professional Services</b>							
6501 Professional Network Services	\$ -	\$ 1,000	\$ 1,000	\$ 11,100	\$ 10,100	1010.0%	
6715 MIS Consulting Firm	\$ 455,722	\$ 589,100	\$ 570,000	\$ 575,000	\$ (14,100)	-2.4%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 455,722	\$ 590,100	\$ 571,000	\$ 586,100	\$ (4,000)	-0.7%	
<b>Software</b>							
6503 Renewals & Maintenance	\$ 17,616	\$ 19,500	\$ 20,600	\$ 30,000	\$ 10,500	53.8%	
6512 Domain Registration & SSL Certs	\$ 151	\$ 700	\$ 700	\$ -	\$ (700)	N/A	
6515 Software	\$ 1,258	\$ 13,000	\$ 14,000	\$ 15,000	\$ 2,000	15.4%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 19,025	\$ 33,200	\$ 35,300	\$ 45,000	\$ 11,800	35.5%	
<b>Equipment</b>							
6513 MIS Misc Parts & Equip.	\$ 4,069	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%	
8108 Equipment Maintenance	\$ -	\$ 500	\$ -	\$ -	\$ (500)	N/A	
8114 Building Security	\$ 5,684	\$ 7,800	\$ 7,200	\$ 7,200	\$ (600)	-7.7%	
8122 Maintenance Agreements	\$ 1,262	\$ 5,500	\$ 5,500	\$ 14,000	\$ 8,500	154.5%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 11,015	\$ 16,800	\$ 15,700	\$ 24,200	\$ 7,400	44.0%	
<b>Conferences &amp; Meetings</b>							
7562 MIS Training & Seminars	\$ -	\$ 500	\$ 500	\$ 500	\$ -	0.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ -	\$ 500	\$ 500	\$ 500	\$ -	0.0%	

6503: Barracuda 3 year contract renewed in FYE 16

6512: SSL Cert 3 year contract renewed in FYE 17

6715: Prescient Contract, increased 1.7% in FYE15, 1.8% In FYE16, 1.5% in FYE17 & FYE18

	<b>FYE17 Budget vs. FYE18 Budget</b>					
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Total M.I.S. Expenses</b>	\$ 498,436	\$ 654,400	\$ 638,500	\$ 681,600	\$ 27,200	4.2%

## FYE18 Operations Budget

<b>Operations</b>					<b>FYE17 Budget vs. FYE18 Budget</b>		
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
<b>Communications</b>							
6103 Pagers	\$ 6,698	\$ 7,600	\$ 7,500	\$ 7,850	\$ 250	3.3%	
6121 LEADS	\$ 6,077	\$ 6,300	\$ 6,200	\$ 6,300	\$ -	0.0%	
7313 Tactical Dispatch	\$ 2,343	\$ 3,000	\$ 2,500	\$ 2,500	\$ (500)	-16.7%	
8109 Headset Replacement/Maintenance	\$ 626	\$ 4,000	\$ 1,000	\$ 1,000	\$ (3,000)	-75.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 15,744	\$ 20,900	\$ 17,200	\$ 17,650	\$ (3,250)	-15.6%	
<b>Training</b>							
7511 APCO/EMD/NENA Conferences	\$ 3,679	\$ 12,500	\$ 9,000	\$ 14,500	\$ 2,000	16.0%	
7521 State 9-1-1 IPSTA Conference	\$ 3,941	\$ 4,250	\$ 3,000	\$ 3,000	\$ (1,250)	-29.4%	
7701 Operations Training	\$ 4,706	\$ 10,500	\$ 14,500	\$ 11,900	\$ 1,400	13.3%	
77059 EMD/Protocol Training	\$ 767	\$ 3,100	\$ 6,000	\$ 10,500	\$ 7,400	238.7%	
7710 Leadership Training	\$ 1,997	\$ 6,000	\$ 8,000	\$ 11,000	\$ 5,000	83.3%	
7715 Equipment/Supplies	\$ 1,011	\$ 2,100	\$ 1,500	\$ 2,600	\$ 500	23.8%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 16,101	\$ 38,450	\$ 42,000	\$ 53,500	\$ 15,050	39.1%	
<b>Administrative</b>							
7301 Telecommunicator Uniforms	\$ 10,342	\$ 14,000	\$ 14,100	\$ 23,000	\$ 9,000	64.3%	
7389 Miscellaneous	\$ 78	\$ 500	\$ 500	\$ 500	\$ -	0.0%	
7404 Publications	\$ -	\$ 100	\$ -	\$ -	\$ (100)	N/A	
7405 Accreditation	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%	
7503 Refreshments & other Sundries	\$ 583	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%	
7708 Public Education Materials	\$ 3,101	\$ 2,200	\$ 2,200	\$ 2,000	\$ (200)	-9.1%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 14,104	\$ 17,800	\$ 17,800	\$ 26,500	\$ 8,700	48.9%	
					<b>FYE17 Budget vs. FYE18 Budget</b>		
<b>Total Operations Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 45,949	\$ 77,150	\$ 77,000	\$ 97,650	\$ 20,500	26.6%	



## FYE18 Operations Budget

<b>Technical Services</b>					<b>FYE17 Budget vs. FYE18 Budget</b>		
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
<b>Communications</b>							
6102 Wireless Service	\$ 7,340	\$ 8,050	\$ 8,000	\$ 8,050	\$ -	0.0%	
6731 Coordination Fees	\$ -	\$ 2,500	\$ 6,000	\$ 3,000	\$ 500	20.0%	
6732 Professional Services	\$ 1,860	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%	
6733 DEDIRS Airtime: DC Radios only	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 9,200	\$ 15,550	\$ 19,000	\$ 16,050	\$ 500	3.2%	
<b>Equipment Maintenance</b>							
8041 Tech Services Misc Parts & Equip	\$ 3,628	\$ 7,500	\$ 5,000	\$ 5,000	\$ (2,500)	-33.3%	
80411 220 Maintenance	\$ 1,201	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%	
80413 Radio Console Repair	\$ 88	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%	
80414 Microwave Maintenance	\$ 2,942	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%	
80415 Mobile & Portable Radio Maintenance	\$ 50	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%	
80416 Site Maintenance	\$ 9,773	\$ 11,400	\$ 11,500	\$ 10,000	\$ (1,400)	-12.3%	
80418 Workstation Furniture	\$ 3,576	\$ 2,000	\$ 2,000	\$ 3,000	\$ 1,000	50.0%	
8049 Tools	\$ 2,846	\$ 2,500	\$ 2,600	\$ 3,000	\$ 500	20.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 24,104	\$ 33,900	\$ 31,600	\$ 31,500	\$ (2,400)	-7.1%	
<b>Training</b>							
7704 Technical Training	\$ 1,182	\$ 4,000	\$ 2,000	\$ 4,000	\$ -	0.0%	
7714 Technical Conference	\$ -	\$ 1,000	\$ 2,000	\$ 3,000	\$ 2,000	200.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 1,182	\$ 5,000	\$ 4,000	\$ 7,000	\$ 2,000	40.0%	
<b>Administrative</b>							
7308 Tech Uniforms	\$ 1,311	\$ 3,500	\$ 3,500	\$ 4,200	\$ 700	20.0%	
8013 Contractual Services	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 1,311	\$ 8,500	\$ 8,500	\$ 9,200	\$ 700	8.2%	

DEDIRS Airtime expected to be paid by ETSB until current contract expires 12/31/2019 (excludes radios purchased outside large ETSB order 2011)

	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>FYE17 Budget vs. FYE18 Budget</b>	
					<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Total Technical Services Expenses</b>	\$ 35,797	\$ 62,950	\$ 63,100	\$ 63,750	\$ 800	1.3%

## FYE18 Operations Budget

<b>Vehicles</b>					<b>FYE17 Budget vs. FYE18 Budget</b>		
Gas & Maintenance	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)	
7901 Gas: 931 - Director Expedition	\$ 1,082	\$ 3,000	\$ 2,000	\$ 2,000	\$ (1,000)	-33.3%	
79019 Maintenance: 931 - Dir Expedition	\$ 165	\$ 500	\$ 2,200	\$ 2,000	\$ 1,500	300.0%	
7902 Gas: 938 - Tech II Van	\$ 2,539	\$ 3,500	\$ 3,000	\$ 3,000	\$ (500)	-14.3%	
79029 Maintenance: 938 - Tech II Van	\$ 43	\$ 2,500	\$ 1,500	\$ 2,500	\$ -	0.0%	
7903 Gas: 929 - Tech I Van	\$ 628	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%	
79039 Maintenance: 929 - Tech I Van	\$ 470	\$ 500	\$ 500	\$ 500	\$ -	0.0%	
7904 Gas: 937 - DDSS Explorer	\$ 1,145	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%	
79049 Maintenance: 937 - DDSS Explorer	\$ 204	\$ 2,500	\$ 2,500	\$ 1,500	\$ (1,000)	-40.0%	
7905 Gas: 939 - Tech I Van	\$ 945	\$ 4,000	\$ 1,500	\$ 1,500	\$ (2,500)	-62.5%	
79059 Maintenance: 939 - Tech Van	\$ 248	\$ 500	\$ 500	\$ 500	\$ -	0.0%	
7910 Miscellaneous Fleet Costs	\$ 807	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%	
7911 Gas: 930 - COMM-1	\$ 105	\$ 1,000	\$ 800	\$ 1,000	\$ -	0.0%	
79119 Maintenance: 930 - COMM-1	\$ 755	\$ 2,500	\$ 1,500	\$ 1,500	\$ (1,000)	-40.0%	
7912 Gas: 936 - DDO Explorer	\$ 1,793	\$ 3,500	\$ 2,000	\$ 2,000	\$ (1,500)	-42.9%	
79129 Maintenance: 936 - DDO Explorer	\$ 521	\$ 2,500	\$ 2,500	\$ 1,500	\$ (1,000)	-40.0%	
7913 Gas: 932 - Fleet Vehicle	\$ 811	\$ 2,000	\$ 1,500	\$ 2,000	\$ -	0.0%	
79139 Maintenance: 932 - Fleet Vehicle	\$ 98	\$ 2,000	\$ 2,800	\$ 1,500	\$ (500)	-25.0%	
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
	\$ 12,359	\$ 35,500	\$ 29,800	\$ 28,000	\$ (7,500)	-21.1%	

Mileage Reimbursements	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
7906 MIS Mileage Reimbursement	\$ 404	\$ -	\$ -	\$ -	\$ -	0.0%
7907 Tech Mileage Reimbursement	\$ 10	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
7908 Admin Mileage Reimbursement	\$ 108	\$ 500	\$ 250	\$ 250	\$ (250)	-50.0%
7909 Operations Mileage Reimbursement	\$ -	\$ 500	\$ 250	\$ 250	\$ (250)	-50.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 522	\$ 2,000	\$ 1,500	\$ 1,500	\$ (500)	-25.0%

	<b>FYE17 Budget vs. FYE18 Budget</b>					
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Vehicles Expenses</b>	\$ 12,881	\$ 37,500	\$ 31,300	\$ 29,500	\$ (8,000)	-21.3%

<b>Total FYE18 Expenses</b>					<b>FYE17 Budget vs. FYE18 Budget</b>	
Operations Budget	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
	\$ 10,951,436	\$ 12,865,825	\$ 12,157,675	\$ 14,392,525	\$ 1,526,700	11.9%
<b>FYE17 budget amendment</b>	FYE 17 Budget Minus all Payroll costs	\$ 3,112,375			<b>Difference (\$)</b>	<b>Difference (%)</b>
	FYE 18 Budget Minus all Payroll costs	\$ 3,494,325			\$ 381,950	12.3%

## FYE18 Capital Budget Summary

FYE17 Budget vs. FYE18 Budget						
Revenue	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
4101 Alarm Monitoring					\$ -	0.0%
4013 Fees					\$ -	0.0%
4010 Grant					\$ -	0.0%
4011 Miscellaneous (new Agency Funds)	\$ 32,895				\$ -	0.0%
4808 Interest (reserve funds only)	\$ 1,570	\$ 250	\$ 4,000	\$ 4,000	\$ 3,750	1500.0%
4009 Transfer from Alarm	\$ 670,000	\$ 441,000	\$ 667,000	\$ 667,000	\$ 226,000	51.2%
4003 Transfer from Capital Reserves					\$ -	0.0%
4006 Transfer from Operations Reserves					\$ -	0.0%
4005 Transfer from Operations					\$ -	0.0%
4004 Transfer from Tower			\$ -	\$ -	\$ -	0.0%
<b>Total Revenue</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 704,465	\$ 441,250	\$ 671,000	\$ 671,000	\$ 229,750	52.1%

Transfers from Assigned Funds	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
Radio Network Equipment	\$ 225,000	\$ 403,000	\$ 175,000	\$ 310,000	\$ (93,000)	-23.1%
Vehicles	\$ 101,000		\$ -	\$ -	\$ -	0.0%
Radio Console & CEB	\$ -		\$ -	\$ -	\$ -	0.0%
Facility Maintenance	\$ 40,200	\$ 102,250	\$ 84,588	\$ 19,500	\$ (82,750)	-80.9%
Network Servers	\$ 5,000	\$ 6,000	\$ 6,000	\$ -	\$ (6,000)	N/A
Computers	\$ 12,500	\$ 9,200	\$ 10,200	\$ 7,000	\$ (2,200)	-23.9%
Software	\$ 75,000	\$ 162,000	\$ 36,500	\$ 40,000	\$ (122,000)	-75.3%
Monitoring & Test Equipment	\$ 43,000	\$ 5,000	\$ 8,000	\$ 7,000	\$ 2,000	40.0%
Dispatch Chairs	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Microwave	\$ 250,000	\$ 354,500	\$ 475,000	\$ 175,000	\$ (179,500)	-50.6%
Console Furniture	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000	N/A
Printers	\$ 1,500	\$ 500	\$ -	\$ -	\$ (500)	N/A
UPS Batteries	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Alarm Board Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Switch/Firewall	\$ 12,000	\$ 5,400	\$ 5,400	\$ -	\$ (5,400)	N/A
Building - New Facility	\$ 54,000	\$ 25,000	\$ 1,226,775	\$ 2,080,000	\$ 2,055,000	8220.0%
Building Security	\$ 67,000	\$ 69,000	\$ 40,000	\$ 19,000	\$ (50,000)	-72.5%
Receive Site Batteries	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
<b>Total Assigned Funds Transferred</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 891,200	\$ 1,146,850	\$ 2,072,463	\$ 2,673,500	\$ 1,526,650	133.1%

	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
<b>Total Revenue &amp; Balance Transfers</b>	\$ 1,595,665	\$ 1,588,100	\$ 2,743,463	\$ 3,344,500	\$ 1,756,400	110.6%

FYE17 Budget vs. FYE18 Budget						
Expenses	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
Agency Reserves	\$ -	\$ 646	\$ -	\$ -	\$ (646)	N/A
Communications	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000	N/A
Facilities	\$ 45,273	\$ 147,250	\$ 1,331,363	\$ 2,115,500	\$ 1,968,250	1336.7%
M.I.S.	\$ 76,924	\$ 237,100	\$ 84,300	\$ 53,000	\$ (184,100)	-77.6%
Other Capital	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
Assigned Funds	\$ 684,146	\$ 420,604	\$ 645,800	\$ 654,500	\$ 233,896	55.6%
Technical Services	\$ 106,846	\$ 774,500	\$ 674,000	\$ 502,500	\$ (272,000)	-35.1%
Vehicles	\$ 92,821	\$ -	\$ -	\$ -	\$ -	0.0%
<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 1,006,010	\$ 1,588,100	\$ 2,743,463	\$ 3,344,500	\$ 1,756,400	110.6%

FYE17 Budget vs. FYE18 Budget						
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
<b>Total Revenue</b>	\$ 1,595,665	\$ 1,588,100	\$ 2,743,463	\$ 3,344,500	\$ 1,756,400	110.6%
<b>Total Expenses</b>	\$ 1,006,010	\$ 1,588,100	\$ 2,743,463	\$ 3,344,500	\$ 1,756,400	110.6%
<b>Difference</b>	\$ 589,655	\$ 0	\$ 0	\$ 0	\$ 0	N/A

	FYE 16 Actual	FYE 17 Estimate	FYE 18 Estimate
<b>Capital Reserve Balance History</b>	\$ 4,049,814	\$ 4,049,814	\$ 4,049,814

FYE17 budget amendment

# FYE18 Capital Budget

							FYE17 Budget vs. FYE18 Budget	
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)		
9113	Agency Reserves				\$ -			
	Operating Reserves				\$ -			0.0%
9114	Capital Reserves		\$ 646		\$ (646)			N/A
9115	Tower Reserves				\$ -			0.0%
9119	Alarm Reserves				\$ -			0.0%
	<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
		\$ -	\$ 646	\$ -	\$ -	\$ (646)		N/A

							FYE17 Budget vs. FYE18 Budget	
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)		
	<b>Communications</b>							
9001	Dispatch Chairs *				\$ -			0.0%
9010	Operations and Training Equipment				\$ -			0.0%
9218	Radio Console & CEB *				\$ -			0.0%
9430	Console Furniture *				\$ 11,000	\$ 11,000		N/A
9448	Alarm Equipment *				\$ -			0.0%
	<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
		\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000		N/A

							FYE17 Budget vs. FYE18 Budget	
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)		
	<b>Facilities</b>							
9002	Fixtures *	\$ 7,345	\$ 5,000	\$ 5,088	\$ 2,500	\$ (2,500)		-50.0%
9005	Appliances *	\$ 1,525	\$ -	\$ -	\$ -	\$ -		0.0%
9254	UPS Batteries *	\$ -	\$ -	\$ -	\$ -	\$ -		0.0%
9503	HVAC *	\$ -	\$ 45,000	\$ 10,000	\$ 17,000	\$ (28,000)		-62.2%
9505	Parking Lot *	\$ -	\$ 10,000	\$ 15,000	\$ -	\$ (10,000)		N/A
9508	Building Security *	\$ 34	\$ 20,000	\$ 20,000	\$ 16,000	\$ (4,000)		-20.0%
9509	Building Improvement *	\$ -	\$ 42,250	\$ 54,500	\$ -	\$ (42,250)		N/A
9510	Building - New Facility *	\$ 36,369	\$ 25,000	\$ 1,226,775	\$ 2,080,000	\$ 2,055,000		8220.0%
	<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
		\$ 45,273	\$ 147,250	\$ 1,331,363	\$ 2,115,500	\$ 1,968,250		1336.7%

							FYE17 Budget vs. FYE18 Budget	
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)		
	<b>M.I.S.</b>							
9209	Computers *	\$ 8,933	\$ 9,200	\$ 10,200	\$ 7,000	\$ (2,200)		-23.9%
9217	Network Servers *	\$ 4,999	\$ 6,000	\$ 6,000	\$ -	\$ (6,000)		N/A
9223	Printers *	\$ 980	\$ 500	\$ -	\$ -	\$ (500)		N/A
9251	MIS Misc Parts & Equip.	\$ -	\$ 5,000	\$ 6,200	\$ 3,000	\$ (2,000)		-40.0%
9439	Software *	\$ 36,562	\$ 162,000	\$ 36,500	\$ 40,000	\$ (122,000)		-75.3%
9449	Switch/Firewall/LAN*	\$ 7,505	\$ 5,400	\$ 5,400	\$ -	\$ (5,400)		N/A
9450	Building Security - Electronics*	\$ 17,945	\$ 49,000	\$ 20,000	\$ 3,000	\$ (46,000)		-93.9%
	<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
		\$ 76,924	\$ 237,100	\$ 84,300	\$ 53,000	\$ (184,100)		-77.6%

							FYE17 Budget vs. FYE18 Budget	
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)		
	<b>Other Capital</b>							
9599	Capital Contingency	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ -		0.0%
	<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
		\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ -		0.0%

\* Items are offset from revenue from assigned funds

							FYE17 Budget vs. FYE18 Budget	
	FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)		
	<b>Assigned Funds</b>							
9601	Vehicles	\$ 41,088	\$ 59,430	\$ 60,642	\$ 80,642	\$ 21,212		35.7%
9602	Radio Console & CEB	\$ 61,532	\$ -	\$ -	\$ -	\$ -		0.0%
9603	Facility Maintenance	\$ 75,000	\$ 77,250	\$ 45,000	\$ 45,000	\$ (32,250)		-41.7%
9604	Network Servers	\$ 7,773	\$ 8,006	\$ 8,006	\$ 8,246	\$ 240		3.0%
9605	Computers	\$ 17,557	\$ 18,083	\$ 18,083	\$ 18,626	\$ 542		3.0%
9606	Software	\$ 125,000	\$ 65,000	\$ 65,000	\$ 5,000	\$ (60,000)		-92.3%
9608	Dispatch Chairs	\$ 3,768	\$ 3,881	\$ 3,881	\$ 3,847	\$ (34)		-0.9%
9609	Microwave	\$ 100,000	\$ 65,000	\$ 150,000	\$ 150,000	\$ 85,000		130.8%
9610	Console Furniture	\$ -	\$ 27,012	\$ -	\$ -	\$ (27,012)		-100.0%
9611	Printers	\$ 1,549	\$ 1,596	\$ 1,596	\$ -	\$ (1,596)		-100.0%
9612	UPS Batteries	\$ -	\$ -	\$ -	\$ -	\$ -		0.0%
9613	Monitoring & Test Equipment	\$ 42,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -		0.0%
9614	Radio Network Equipment	\$ -	\$ 24,720	\$ 200,000	\$ 200,000	\$ 175,280		709.1%
9615	Alarm Board Equipment	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -		0.0%
9616	Switch/Firewall	\$ 6,684	\$ 6,884	\$ 6,884	\$ 7,091	\$ 207		3.0%
9617	Building - New Facility	\$ -	\$ -	\$ -	\$ -	\$ -		0.0%
9619	Building Security - Electronics	\$ 25,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ (15,000)		-60.0%
9620	Receive Site Batteries	\$ 8,487	\$ 8,742	\$ 8,742	\$ 9,004	\$ 262		3.0%
9650	Transfer out to Operations Budget	\$ 163,708	\$ -	\$ 37,966	\$ 87,044	\$ 87,044		N/A
	<b>Total Expenses</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
		\$ 684,146	\$ 420,604	\$ 645,800	\$ 654,500	\$ 233,896		55.6%

9600 series accounts are strictly the amount of \$ being transferred out of this year's budget into the Capital Reserves for later use. No actual purchases or services are expensed to these accounts.

# FYE18 Capital Budget

					FYE17 Budget vs. FYE18 Budget		
Technical Services		FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
9201	Batteries - Receive sites *	\$ 840	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
9206	Antenna	\$ 2,227	\$ 2,000	\$ 6,000	\$ 3,000	\$ 1,000	50.0%
9207	Radio Network Equipment *	\$ 71,269	\$ 403,000	\$ 175,000	\$ 310,000	\$ (93,000)	-23.1%
9220	Microwave *	\$ 35	\$ 354,500	\$ 475,000	\$ 175,000	\$ (179,500)	-50.6%
9250	Monitoring & Test Equipment *	\$ 30,778	\$ 5,000	\$ 8,000	\$ 7,000	\$ 2,000	40.0%
9255	Mobile & Portable Radios	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
9447	Station Alerting	\$ 1,697	\$ 5,000	\$ 5,000	\$ 2,500	\$ (2,500)	-50.0%
<b>Total Expenses</b>		<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 106,846	\$ 774,500	\$ 674,000	\$ 502,500	\$ (272,000)	-35.1%
<b>Vehicles</b>		<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
9210	Vehicle Replacement *	\$ 92,821	\$ -	\$ -	\$ -	\$ -	0.0%
<b>Total Expenses</b>		<b>FYE 16 Actual</b>	<b>FYE 17 Budget</b>	<b>FYE 17 Estimate</b>	<b>FYE 18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 92,821	\$ -	\$ -	\$ -	\$ -	0.0%

<b>Total FYE18 Expenses</b>					FYE17 Budget vs. FYE18 Budget		
		FYE 16 Actual	FYE 17 Budget	FYE 17 Estimate	FYE 18 Budget	Difference (\$)	Difference (%)
Capital Budget		\$ 1,006,010	\$ 1,588,100	\$ 2,743,463	\$ 3,344,500	\$ 1,756,400	110.6%

\* Items are offset from revenue from reserve funds

FYE17 budget amendment

**FYE18 Capital Budget - May 1, 2017 to April 30, 2018**  
**Replacement Schedules**

<b>ALARM BOARD EQUIPMENT</b>		FYE 11*	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
		\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
Sink Fund for Total Cost	1								
Approx. Cost	\$5,000.00	*Replacement schedule delayed, funding on hold until FYE 12							
Finance Length (years)	1	Replace every 5 years, last done FYE15							
Interest Rate	0%								
<hr/>									
<b>BUILDING - NEW FACILITY</b>				FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
				\$0.00	\$152,500.00	\$230,000.00	\$0.00	\$0.00	\$0.00
Total number of buildings	1								
Approx. Cost	\$3,000,000.00								
Finance Length (years)	20								
Interest Rate	3%								
<hr/>									
<b>BUILDING SECURITY - ELECTRONICS</b>				FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
				\$30,000.00	\$25,000.00	\$50,000.00	\$25,000.00	\$10,000.00	\$10,000.00
Sink Fund for Total Cost	1								
Approx. Cost	\$10,000.00								
Finance Length (years)	1								
Interest Rate	0%								
<hr/>									
<b>COMPUTERS</b>									
	Desktops/laptops	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
		\$4,254.00	\$15,598.78	\$16,066.74	\$16,548.75	\$17,045.21	\$17,556.56	\$18,083.26	\$18,625.76
Total Desktop/Laptop Computers =	29								
Approx. Cost Per Computer to replace	\$1,566.67								
Useful Life of Computer (years)	4								
# Of Computers to Replace Each year	7.250								
Inflation Factor	3%								





**FYE18 Capital Budget - May 1, 2017 to April 30, 2018**  
**Replacement Schedules**

		FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
<b>MICROWAVE</b>									
		\$30,000.00	\$10,000.00	\$100,000.00	\$150,000.00	\$65,000.00	\$100,000.00	\$150,000.00	\$150,000.00
Sink Fund for Total Cost	1								
Approx. Cost	\$25,000.00								
Finance Length (years)	1								
# Of Firewalls to Replace Each year									
Interest Rate	0%								
<b>MONITORING &amp; TEST EQUIPMENT</b>									
		\$18,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$33,000.00	\$42,000.00	\$25,000.00	\$25,000.00
Sink Fund for Total Cost	1								
Approx. Cost	\$5,000.00								
Finance Length (years)	1								
Interest Rate	0%								
<b>NETWORK SERVERS</b>									
		\$6,608.00	\$18,400.00	\$8,291.50	\$11,210.00	\$7,546.30	\$7,772.69	\$8,005.87	\$8,246.05
Total Servers =	1								
Approx. Cost Per Server to replace	\$35,000.00								
Useful Life of Server (years)	5								
# of Servers to Replace Each year	0.200								
Inflation Factor	3%								
<b>PRINTERS</b>									
		\$0.00	\$1,376.67	\$1,417.97	\$1,460.51	\$1,504.32	\$1,549.45	\$1,595.94	\$0.00
Total Printers =	5								
Approx. Cost Per Printer to replace	\$1,000.00								
Useful Life of Printer (years)	3								
# of Printers to Replace Each year	1.667								
Inflation Factor	3%								

**FYE18 Capital Budget - May 1, 2017 to April 30, 2018**  
**Replacement Schedules**

<b>RADIO CONSOLE &amp; CEB</b>	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
	\$9,300.00	\$85,817.00	\$0.00	\$156,560.00	\$59,740.00	\$61,532.20	\$0.00	\$0.00
Console Positions	24							
Approx. cost per MCC7500 per position	\$16,000.00							
Useful Life of MCC7500 (years)	2							
# of MCC7500 to Replace Each year	12.0							
Inflation Factor	3%							

ETSB expected to fund consoles in future. Upgrades every 2 years, complete replacements every 4 years.  
 Do not cancel, but reduce funding in FYE 15 - 18 until ETSB funding confirmed.

<b>RADIO NETWORK EQUIPMENT</b>	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
	\$0.00	\$209,800.00	\$196,904.00	\$149,720.00	\$29,211.60	\$0.00	\$200,000.00	\$200,000.00
Base Stations/Receivers	40							
Approx. cost per Transmitter/Receiver to repl	\$9,000.00							
Useful Life of Transmitters/Receivers (years)	15							
# of Transmitter/Receivers to Replace Each y	2.667							
Inflation Factor	3%							

Fiscal years FYE 09 - 12 replacement of Channel 5, IFERN, IFERN 2, ISPERN, IREACH and Point. After that, 15 year replacement cycle

<b>RECEIVE SITE BATTERIES</b>	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
	\$0.00	\$0.00	\$0.00	\$8,000.00	\$8,240.00	\$8,487.20	\$8,741.82	\$9,004.07
Sink Fund for Total Cost	1							
Approx. Cost	\$8,000.00							
Finance Length (years)	1							
Interest Rate	0%							

<b>SWITCH: Processor/Chassis/Cards</b>	FYE 11	FYE 12	FYE 13	FYE 14**	FYE 15	FYE 16	FYE 17	FYE 18
	\$0.00	\$0.00	\$15,784.75	\$5,150.00	\$5,304.50	\$5,463.64	\$5,627.54	\$5,796.37
Core Switch Processor & Chassis	5							
Approx. cost per Core Switch/Chassis to repl	\$5,000.00							
Useful Life of Switch/Chassis (years)	5							
# of Switch/Chassis to Replace Each year	1.000							
Inflation Factor	3%							

\*\* FYE 14 replaced

**FYE18 Capital Budget - May 1, 2017 to April 30, 2018**  
**Replacement Schedules**

<b>SOFTWARE</b>		FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
		\$0.00	\$10,000.00	\$45,000.00	\$55,000.00	\$130,000.00	\$125,000.00	\$65,000.00	\$5,000.00
Sink Fund for Total Cost	1								
Approx. Cost	\$30,000.00								
Finance Length (years)	1								
Interest Rate	0%								
<hr/>									
<b>UPS BATTERIES</b>		FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18
		\$8,240.00	\$40,000.00	\$14,420.00	\$7,978.00	\$10,217.34	\$0.00	\$0.00	\$0.00
Total Batteries =	144								
Approx. Cost Per battery to replace	\$350.00								
Useful Life of Batteries (years)	4								
# Of Batteries to Replace Each year	36								
Inflation Factor	3%								
Replacement schedule starts in FYE 13 after the purchase of all new batteries 4/2012									

**FYE18 Capital Budget - May 1, 2017 to April 30, 2018**  
**Replacement Schedules**

<b>VEHICLES</b>										
	<b>Rate of Inflation</b>	<b>3%</b>								
<b>Vehicle Number</b>	<b>Assigned To</b>	<b>Date Purchased</b>	<b>Cash Price</b>	<b>Old Vehicle Trade Value</b>	<b>TOTAL SPENT</b>	<b>Outfitting Costs</b>	<b>TOTAL VALUE</b>	<b>Lifespan In Years</b>	<b>Purchased In</b>	<b>Replacement Scheduled</b>
1	Technician	2/26/2014	\$25,000.00	\$0.00	\$25,000.00	\$3,500.00	\$28,500.00	5	FYE14	FYE 19
2	Executive Director	10/20/2015	\$35,400.00	\$3,000.00	\$32,400.00	\$1,500.00	\$33,900.00	6	FYE16	FYE 21
3	Technician	5/1/2015	\$31,018.00	\$3,000.00	\$28,018.00	\$2,500.00	\$30,518.00	6	FYE16	FYE 21
4	Deputy Director Support Services	12/4/2013	\$32,500.00	\$0.00	\$32,500.00	\$2,500.00	\$35,000.00	5	FYE14	FYE 19
5	Technician	5/1/2015	\$31,018.00	\$10,000.00	\$21,018.00	\$2,500.00	\$23,518.00	6	FYE16	FYE 21
6	COMM-1	6/1/2009	\$3,000.00	\$0.00	\$3,000.00	\$6,000.00	\$9,000.00	5	FYE 10	FYE 19
7	Deputy Director Operations	5/1/2012	\$32,500.00	\$0.00	\$32,500.00	\$2,500.00	\$35,000.00	5	FYE13	FYE 19
8	Fleet Vehicle (Expedition not traded-in)	4/30/2008	\$21,000.00	\$1,000.00	\$22,000.00	\$1,500.00	\$23,500.00	5	FYE 08	N/A
<b>Calculations for Funding Reserves</b>										
			<b>FYE 11*</b>	<b>FYE 12*</b>	<b>FYE 13</b>	<b>FYE 14</b>	<b>FYE 15</b>	<b>FYE 16</b>	<b>FYE 17</b>	<b>FYE 18</b>
1	Technician		\$4,726.21	\$4,867.99	\$2,431.18	\$2,431.18	\$6,869.66	\$6,869.66	\$6,869.66	\$6,869.66
2	Executive Director		\$5,734.16	\$5,906.19	\$3,943.75	\$3,943.75	\$0.00	\$0.00	\$6,565.47	\$6,565.47
3	Technician		\$5,906.19	\$6,083.38	\$104.56	\$104.56	\$0.00	\$0.00	\$5,724.71	\$5,724.71
4	Deputy Director Support Services		\$5,476.16	\$5,640.44	\$1,702.47	\$1,702.46	\$7,878.56	\$7,878.56	\$7,878.56	\$7,878.56
5	Technician		\$5,906.19	\$6,083.38	\$104.56	\$104.56	\$5,500.00	\$0.00	\$5,724.71	\$5,724.71
6	COMM-1 Replacement at \$150,000		\$2,760.00	\$2,842.80	\$12,397.20	\$4,100.00	\$15,000.00	\$15,000.00	\$20,000.00	\$40,000.00
7	Deputy Director Operations				\$35,000.00	\$7,878.56	\$7,878.56	\$7,878.56	\$7,878.56	\$7,878.56
8	Fleet Vehicle (Expedition not traded-in)						\$17,500.00	\$17,500.00	\$0.00	\$0.00
	* FYE 10 - FYE 17 funding slowed/increased			-\$5,000.00	-\$25,000.00			-\$13,585.00		
			<b>\$30,509.00</b>	<b>\$26,424.00</b>	<b>\$30,684.00</b>	<b>\$20,265.00</b>	<b>\$60,627.00</b>	<b>\$41,542.00</b>	<b>\$60,642.00</b>	<b>\$80,642.00</b>
			\$212,418.00 FYE11	\$598,423.95 FYE12	\$654,311.89 FYE13	\$825,305.22 FYE14	\$813,504.12 FYE15	\$520,891.42 FYE16	\$607,833.73 FYE17	\$567,455.58 FYE18

### Assigned Balances in the Capital Fund

FYE17						
Account #	Assigned For	FYE17 Start	FYE17 Increases	Sub-Total	FYE17 Proj. Spending	Balance End FYE17
3109	Microwave	\$351,500	\$150,000	\$501,500	(\$475,000)	\$26,500
3053	Radio Network Equipment	\$409,477	\$200,000	\$609,477	(\$175,000)	\$434,477
3101	Vehicles	\$92,559	\$60,642	\$153,201	\$0	\$153,201
3102	Radio Console & CEB	\$27,832	\$0	\$27,832	\$0	\$27,832
3103	Facility Maintenance	\$242,373	\$45,000	\$287,373	(\$84,588)	\$202,785
3104	Network Servers	\$10,717	\$8,006	\$18,723	(\$6,000)	\$12,723
3105	Computers	\$59,705	\$18,083	\$77,788	(\$10,200)	\$67,588
3106	Software	\$86,960	\$65,000	\$151,960	(\$36,500)	\$115,460
3107	Monitoring & Test Equipment	\$279	\$25,000	\$25,279	(\$8,000)	\$17,279
3108	Dispatch Chairs	\$17,913	\$3,881	\$21,794	\$0	\$21,794
3110	Console Furniture	\$62,728	\$0	\$62,728	\$0	\$62,728
3111	Printers	\$7,217	\$1,596	\$8,813	\$0	\$8,813
3112	UPS Batteries	\$35,155	\$0	\$35,155	\$0	\$35,155
3114	Alarm Board Equipment	\$20,000	\$5,000	\$25,000	\$0	\$25,000
3116	Switch/Firewall	\$23,608	\$6,884	\$30,492	(\$5,400)	\$25,092
3117	Building - New Facility	\$3,440,000	\$0	\$3,440,000	(\$1,226,775)	\$2,213,225
3119	Building Security	\$46,000	\$10,000	\$56,000	(\$40,000)	\$16,000
3120	Receive Site Batteries	\$12,367	\$8,742	\$21,109	(\$5,000)	\$16,109
		<b>\$4,946,390</b>	<b>\$607,834</b>	<b>\$5,554,224</b>	<b>(\$2,072,463)</b>	<b>\$3,481,761</b>

FYE18						
Account #	Assigned For	FYE18 Start	FYE18 Increases	Sub-Total	FYE18 Proj. Spending	Proj. Balance End FYE18
9600 series #s						
3109	Microwave	\$26,500	\$150,000	\$176,500	(\$175,000)	\$1,500
3053	Radio Network Equipment	\$434,477	\$200,000	\$634,477	(\$310,000)	\$324,477
3101	Vehicles	\$153,201	\$80,642	\$233,843	\$0	\$233,843
3102	Radio Console & CEB	\$27,832	\$0	\$27,832	\$0	\$27,832
3103	Facility Maintenance	\$202,785	\$45,000	\$247,785	(\$19,500)	\$228,285
3104	Network Servers	\$12,723	\$8,246	\$20,969	\$0	\$20,969
3105	Computers	\$67,588	\$18,626	\$86,214	(\$7,000)	\$79,214
3106	Software	\$115,460	\$5,000	\$120,460	(\$40,000)	\$80,460
3107	Monitoring & Test Equipment	\$17,279	\$25,000	\$42,279	(\$7,000)	\$35,279
3108	Dispatch Chairs	\$21,794	\$3,847	\$25,641	\$0	\$25,641
3110	Console Furniture	\$62,728	\$0	\$62,728	(\$11,000)	\$51,728
3111	Printers	\$8,813	\$0	\$8,813	\$0	\$8,813
3112	UPS Batteries	\$35,155	\$0	\$35,155	\$0	\$35,155
3114	Alarm Board Equipment	\$25,000	\$5,000	\$30,000	\$0	\$30,000
3116	Switch/Firewall	\$25,092	\$7,091	\$32,183	\$0	\$32,183
3117	Building - New Facility	\$2,213,225	\$0	\$2,213,225	(\$2,080,000)	\$133,225
3119	Building Security	\$16,000	\$10,000	\$26,000	(\$19,000)	\$7,000
3120	Receive Site Batteries	\$16,109	\$9,004	\$25,113	(\$5,000)	\$20,113
		<b>\$3,481,761</b>	<b>\$567,456</b>	<b>\$4,049,216</b>	<b>(\$2,673,500)</b>	<b>\$1,375,716</b>



## FYE18 Alarm Budget Summary

					FYE17 Budget vs. FYE18 Budget	
Revenue	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
4013 Fees					\$ -	0.0%
4010 Grant					\$ -	0.0%
4805 Interest					\$ -	0.0%
4014 Alarm Monitoring Fees	\$ 776,455	\$ 550,000	\$ 776,000	\$ 776,000	\$ 226,000	41.1%
40099 Transfer from Alarm Reserves					\$ -	0.0%
4003 Transfer from Capital Reserves					\$ -	0.0%
4005 Transfer from Operations					\$ -	0.0%
4006 Transfer from Operations Reserves					\$ -	0.0%
4004 Transfer from Tower					\$ -	0.0%
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Revenue</b>	<b>\$ 776,455</b>	<b>\$ 550,000</b>	<b>\$ 776,000</b>	<b>\$ 776,000</b>	<b>\$ 226,000</b>	<b>41.1%</b>

FYE16 Alarm Monitoring Fees: Included \$25,000 anticipated from Hinsdale

FYE17 Alarm Monitoring Fees: Included \$62,160 anticipated from Itasca & Clarendon Hills

FYE17 Alarm Monitoring Fees: Included \$122,808 anticipated from Downers Grove

					FYE17 Budget vs. FYE18 Budget	
Expenses	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
General Alarm Expenses	\$ 107,212	\$ 109,000	\$ 109,000	\$ 109,000	\$ -	0.0%
Agency Reserves	\$ 670,000	\$ 441,000	\$ 667,000	\$ 667,000	\$ 226,000	51.2%
					\$ -	0.0%
					\$ -	0.0%
					\$ -	0.0%
					\$ -	0.0%
					\$ -	0.0%
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Expenses</b>	<b>\$ 777,212</b>	<b>\$ 550,000</b>	<b>\$ 776,000</b>	<b>\$ 776,000</b>	<b>\$ 226,000</b>	<b>41.1%</b>

					FYE17 Budget vs. FYE18 Budget	
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Total Revenue</b>	\$ 776,455	\$ 550,000	\$ 776,000	\$ 776,000	\$ 226,000	41.1%
<b>Total Expenses</b>	\$ 777,212	\$ 550,000	\$ 776,000	\$ 776,000	\$ 226,000	41.1%
Difference	\$ (757)	\$ -	\$ -	\$ -	\$ -	N/A

	FYE16 Actual	FYE17 Estimate	FYE18 Estimate
<b>Alarm Reserve Balance History</b>	\$ 300,691	\$ 300,691	\$ 300,691

## FYE18 Alarm Budget

		FYE17 Budget vs. FYE18 Budget					
<b>General Alarm Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
9310	Maintenance Agreement/Service	\$ 29,212	\$ 31,000	\$ 31,000	\$ 31,000	\$ -	0.0%
9311	Equipment Purchases	\$ -	\$ -		\$ -	\$ -	0.0%
9312	Transfer to Ops for Alarm Board Ops	\$ 78,000	\$ 78,000	\$ 78,000	\$ 78,000	\$ -	0.0%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 107,212	\$ 109,000	\$ 109,000	\$ 109,000	\$ -	0.0%

<b>Agency Reserves</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
9313	Transfer out to Capital Budget	\$ 670,000	\$ 441,000	\$ 667,000	\$ 667,000	\$ 226,000	51.2%
9314	Transfer out to Operations Budget					\$ -	0.0%
9315	Transfer out to Operations Reserves					\$ -	0.0%
9316	Transfer out to Tower Reserves					\$ -	0.0%
<b>Total Expenses</b>		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
		\$ 670,000	\$ 441,000	\$ 667,000	\$ 667,000	\$ 226,000	51.2%

<b>Total FYE18 Expenses</b>		FYE17 Budget vs. FYE18 Budget					
		<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
<b>Alarm Budget</b>		\$ 777,212	\$ 550,000	\$ 776,000	\$ 776,000	\$ 226,000	41.1%

## FYE18 Tower Budget Summary

		FYE17 Budget vs. FYE18 Budget					
Revenue	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)	
4013 Fees					\$ -	0.0%	
4010 Grant					\$ -	0.0%	
4807 Interest					\$ -	0.0%	
4202 Tower Lease Fees	\$ 181,659	\$ 171,152	\$ 176,563	\$ 175,096	\$ 3,944	2.3%	
4205 Tower Lease Taxes	\$ 3,253	\$ 3,200	\$ 3,253	\$ 3,200	\$ -	0.0%	
4003 Transfer from Capital Reserves					\$ -	0.0%	
40049 Transfer from Tower Reserves					\$ -	0.0%	
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
Total Revenue	\$ 184,912	\$ 174,352	\$ 179,815	\$ 178,296	\$ 3,944	2.3%	

		FYE17 Budget vs. FYE18 Budget					
Expenses per Tower	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)	
Glendale Heights Tower	\$ 16,698	\$ 12,100	\$ 17,800	\$ 8,800	\$ (3,300)	-27.3%	
Elmhurst Tower	\$ 3,511	\$ 7,200	\$ 5,200	\$ 5,700	\$ (1,500)	-20.8%	
Villa Park Tower	\$ 2,663	\$ 6,500	\$ 4,500	\$ 5,000	\$ (1,500)	-23.1%	
Hanover Park Tower	\$ 3,691	\$ 36,000	\$ 24,500	\$ 13,000	\$ (23,000)	-63.9%	
Wheaton Tower	\$ 4,360	\$ 10,400	\$ 13,400	\$ 5,900	\$ (4,500)	-43.3%	
Westin Hotel	\$ -	\$ -	\$ -	\$ 29,000	\$ 29,000	#DIV/0!	
Tower Rentals	\$ 430	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%	
General Tower Expenses	\$ 108,910	\$ 130,652	\$ 113,415	\$ 109,896	\$ (20,756)	-15.9%	
	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>	
Total Expenses	\$ 140,263	\$ 203,852	\$ 179,815	\$ 178,296	\$ (25,556)	-12.5%	

		FYE17 Budget vs. FYE18 Budget					
	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)	
Total Revenue	\$ 184,912	\$ 174,352	\$ 179,815	\$ 178,296	\$ 3,944	2.3%	
Total Expenses	\$ 140,263	\$ 203,852	\$ 179,815	\$ 178,296	\$ (25,556)	-12.5%	
Difference	\$ 44,649	\$ (29,500)	\$ 0	\$ -	\$ 29,500	N/A	

	FYE16 Actual	FYE17 Estimate	FYE18 Estimate
Tower Reserve Balance History	\$ 416,281	\$ 416,281	\$ 416,281

# FYE18 Tower Budget

## FYE17 Budget vs. FYE18 Budget

	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	Difference (\$)	Difference (%)
<b>Glendale Heights Tower</b>						
9834 Utilities	\$ 3,300	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	0.0%
9836 Landscaping (tower)	\$ 200	\$ 800	\$ 800	\$ 800	\$ -	0.0%
9851 Repairs	\$ 9,945	\$ 4,000	\$ 13,000	\$ 4,000	\$ -	0.0%
9870 Taxes (reimbursed)	\$ 3,253	\$ 3,300			\$ (3,300)	N/A
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 16,698	\$ 12,100	\$ 17,800	\$ 8,800	\$ (3,300)	-27.3%
<b>Elmhurst Tower</b>						
9831 Utilities	\$ 3,491	\$ 4,200	\$ 4,200	\$ 4,200	\$ -	0.0%
9853 Repairs	\$ 20	\$ 3,000	\$ 1,000	\$ 1,500	\$ (1,500)	-50.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 3,511	\$ 7,200	\$ 5,200	\$ 5,700	\$ (1,500)	-20.8%
<b>Villa Park Tower</b>						
9835 Utilities	\$ 2,663	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	0.0%
9852 Repairs	\$ -	\$ 3,000	\$ 1,000	\$ 1,500	\$ (1,500)	-50.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 2,663	\$ 6,500	\$ 4,500	\$ 5,000	\$ (1,500)	-23.1%
<b>Hanover Park Tower</b>						
9832 Utilities	\$ 2,656	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	0.0%
9854 Repairs	\$ 1,035	\$ 32,500	\$ 21,000	\$ 9,500	\$ (23,000)	-70.8%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 3,691	\$ 36,000	\$ 24,500	\$ 13,000	\$ (23,000)	-63.9%
<b>Wheaton Tower</b>						
9833 Utilities	\$ 3,432	\$ 4,400	\$ 4,400	\$ 4,400	\$ -	0.0%
9855 Repairs	\$ 928	\$ 6,000	\$ 9,000	\$ 1,500	\$ (4,500)	-75.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 4,360	\$ 10,400	\$ 13,400	\$ 5,900	\$ (4,500)	-43.3%
<b>Westin Hotel</b>						
98XX Utilities				\$ 4,000	\$ 4,000	N/A
98XX Repairs				\$ 25,000	\$ 25,000	N/A
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ -	\$ -	\$ -	\$ 29,000	\$ 29,000	N/A
<b>Tower Rentals</b>						
9804 Hickory Ridge - Lisle	\$ 430	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 430	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
<b>General Tower Expenses</b>						
9520 Transfer out to Capital Reserves					\$ -	0.0%
9521 Transfer out to Operations Budget	\$ 75,000	\$ 100,000	\$ 9,115	\$ 72,496	\$ (27,504)	-27.5%
9524 Transfer out to Capital Budget					\$ -	0.0%
9522 Transfer out to Operations Reserves					\$ -	0.0%
9523 Transfer out to Tower Reserves	\$ 25,129	\$ 2,252			\$ (2,252)	N/A
9821 Routine Maintenance	\$ 3,285	\$ 11,000	\$ 77,500	\$ 25,000	\$ 14,000	127.3%
9822 Diesel Fuel (Generators)	\$ 996	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
9823 Generator Maintenance	\$ 3,365	\$ 3,600	\$ 13,000	\$ 3,500	\$ (100)	-2.8%
9841 Tower Insurance	\$ 1,135	\$ 2,300	\$ 2,300	\$ 2,400	\$ 100	4.3%
9845 Consulting/Engineering	\$ -	\$ 10,000	\$ 10,000	\$ 5,000	\$ (5,000)	-50.0%
<b>Total Expenses</b>	<b>FYE16 Actual</b>	<b>FYE17 Budget</b>	<b>FYE17 Estimate</b>	<b>FYE18 Budget</b>	<b>Difference (\$)</b>	<b>Difference (%)</b>
	\$ 108,910	\$ 130,652	\$ 113,415	\$ 109,896	\$ (20,756)	-15.9%

## Total FYE18 Expenses

	FYE16 Actual	FYE17 Budget	FYE17 Estimate	FYE18 Budget	FYE17 Budget vs. FYE18 Budget	Difference (%)
Tower Budget	\$ 140,263	\$ 203,852	\$ 179,815	\$ 178,296	\$ (25,556)	-12.5%

FYE17 budget amendment

**FYE18 Tower Budget - May 1, 2017 to April 30, 2018**  
**Lease Fees Revenue**

<b>AT&amp; T Wireless (Cingular)</b>	<b>Rate of Inflation</b>	3%						
Initial contract began on 3/5/96. We receive a single payment in February of each year. The contract is renewable again in March 2006. At renewal time, the escalator is the greater of either 95% of the monthly rent for comparable towers or an amount equal to the CPI. The contract allows for 3 successive renewal terms (3 successive 5 year periods) unless Lessee notifies DU-COMM. NEW Amendment starts 3/1/09 for 5 years - \$6,000 per quarter. After 5 years, the contract increases by 10%								
FYE17 Quarterly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$6,600	<b>\$24,000.00</b>	<b>\$24,000.00</b>	<b>\$30,000.00</b>	<b>\$18,600.00</b>	<b>\$26,400.00</b>	<b>\$26,400.00</b>	<b>\$26,400.00</b>	<b>\$26,400.00</b>
<b>Denali/Cricket</b>	<b>Rate of Inflation</b>	3%						
Initial contract to begin 11/27/07. Build out started 6/15/08 & started invoicing \$2300 a month. Increases 3% or CPI each Nov 27th. Notice received to end this lease 12/31/15, reduced/remove revenue								
FYE17 Monthly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$0	<b>\$29,209.77</b>	<b>\$30,086.04</b>	<b>\$30,988.64</b>	<b>\$31,918.30</b>	<b>\$32,875.85</b>	<b>\$22,063.93</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>E-Vergent.com formerly Dataflo/Covad/NextWeb/TelePacific</b>	<b>Rate of Inflation</b>	3%						
Initial contract began on 8/28/01. The contract can be extended for each successive renewal term (5 successive 3 year periods). The lease fee is escalated by 3% or by an amount equal to CPI (whichever is greater) on the anniversary of commencement date of each year. Amendment on 4/1/03 for rent - calls for \$500 per month, per tower with up to 8 panels (\$100 for each additional panel over 8) Currently Dataflo has all 5 towers (less than 8 panels) Wheaton tower removed - 2009 January 2014 E-Vergent will remove 2 tower locations, reducing the lease by 50%								
FYE17 Monthly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$1,151	<b>\$24,720.00</b>	<b>\$24,720.00</b>	<b>\$24,720.00</b>	<b>\$21,846.30</b>	<b>\$13,017.36</b>	<b>\$13,407.90</b>	<b>\$13,810.00</b>	<b>\$14,224.00</b>
<b>INS - Homeland Security</b> US Dept of Justice	<b>Rate of Inflation</b>	3%						
Initial contract began on 4/1/04 thru 9/30/09. The contract is automatically extended for each successive renewal term (3 successive 5 year periods) unless Lessee notifies DU-COMM. The lease fee is escalated by 3% annually on October 1st of each year, after the initial term 4/1/04-9/30/09. Paid quarterly * annual 3% escalation for previous years paid in FYE10								
FYE17 Quarterly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$5,210	<b>\$17,452.12</b>	<b>\$17,975.68</b>	<b>\$18,514.94</b>	<b>\$19,070.38</b>	<b>\$19,497.34</b>	<b>\$20,231.76</b>	<b>\$20,839.00</b>	<b>\$21,464.00</b>
<b>Nextel/Sprint</b> 170 Wall Street	<b>Rate of Inflation</b>	3%						
Initial signed 10/11/00, but not implemented to 3/22/01. The contract is automatically extended for each successive renewal term (5 successive 5 year periods) unless Lessee notifies DU-COMM. The lease fee is escalated by 3% on the anniversary (3/22) of commencement date of each year.								
FYE17 Monthly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$3,744	<b>\$35,914.01</b>	<b>\$36,991.54</b>	<b>\$38,189.37</b>	<b>\$39,622.28</b>	<b>\$41,318.48</b>	<b>\$42,592.18</b>	<b>\$44,927.81</b>	<b>\$46,276.00</b>
<b>SBA Comm.- Elmhurst formerly TowerCo/ Nextel/Sprint</b> Betsy Ware Drive	<b>Rate of Inflation</b>	3% Lease Canceled - February 2015						
Initial contract began on 7/9/01. The contract is automatically extended for each successive renewal term (5 successive 5 year periods) unless Lessee notifies DU-COMM. The lease fee is escalated by 3% on the anniversary of commencement date of each year. Adding new lease FYE 10 \$1400 month								
FYE17 Monthly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$0	<b>\$25,692.97</b>	<b>\$26,463.79</b>	<b>\$29,541.66</b>	<b>\$28,143.92</b>	<b>\$28,865.34</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Horvath Towers, LLC</b> 170 Wall Street Betsy Ware Drive	<b>Rate of Inflation</b>	3%						
170 Wall Street (Nextel/Sprint sites) & Betsy Ware site, \$800 month started 12/10/10. Notice received to end this lease in early 2016 reduce/remove revenue								
FYE17 Monthly Revenue Average	<b>FYE 11 Actual</b>	<b>FYE 12 Actual</b>	<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$464	<b>\$4,026.72</b>	<b>\$9,321.60</b>	<b>\$10,000.44</b>	<b>\$10,300.44</b>	<b>\$10,595.06</b>	<b>\$10,927.78</b>	<b>\$5,564.52</b>	<b>\$0.00</b>
<b>AT&amp;T Mobility</b> Hanover Park Tower	<b>Rate of Inflation</b>	3%						
Started July 2012 - \$2,400 month, 3% escalator annually starting 8/12/2013								
FYE17 Monthly Revenue Average			<b>FYE 13 Actual</b>	<b>FYE 14 Actual</b>	<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$2,668			<b>\$26,554.84</b>	<b>\$24,508.80</b>	<b>\$30,183.12</b>	<b>\$31,093.60</b>	<b>\$32,021.21</b>	<b>\$32,742.00</b>
<b>T-Mobile</b> Glendale Heights Tower	<b>Rate of Inflation</b>	3%						
Delay in early 2015 start, now estimate is January 2016 - \$2,750 month, 3% escalator. T-Mobile to pay for some maintenance/repairs to tower prior to installation								
FYE17 Monthly Revenue Average					<b>FYE 15 Actual</b>	<b>FYE 16 Actual</b>	<b>FYE 17 Estimate</b>	<b>FYE 18</b>
\$2,750					<b>\$0.00</b>	<b>\$14,941.67</b>	<b>\$33,000.00</b>	<b>\$33,990.00</b>

## FYE18 Reserve Fund Estimates

	Operations Reserve	Capital Reserve	Tower Reserve	Alarm Reserve
Balance as of 4/30/12	\$2,603,290	\$2,277,260	\$205,059	\$143,890
FYE 13 Transfer to Operations Budget	(\$150,000)			
FYE 13 Cy Pres settlement - paid for STARCOM radios	(\$280,095)			
FYE 13 Funds received in FYE12 for STARCOM, paid in FYE13	(\$603,014)			
FYE 13 to/from Reserves from Consolidation		\$46,086		
FYE 13 Transfer to Capital Budget		(\$31,000)		
FYE 13 Transfer to Tower Budget			(\$15,000)	
FYE 13 Transfer to Alarm Budget				
FYE 13 Overages to Reserves	\$997,277	\$368,745	\$87,309	(\$49,724)
FYE 14 Transfer to Operations Budget	(\$913,000)			
FYE 14 to/from Reserves from Consolidation		\$11,942		
FYE 14 Transfer to Capital Budget	(\$167,000)			
FYE 14 Transfer to Tower Budget				
FYE 14 Transfer to Alarm Budget				
FYE 14 Overages to Reserves	\$1,137,002	\$302,445	\$67,117	\$64,403
FYE 15 Transfer to Operations Budget	(\$493,050)			
FYE 15 to/from Reserves from Consolidation				
FYE 15 Transfer to Capital Budget	(\$65,799)			
FYE 15 Transfer to Tower Budget				
FYE 15 Transfer to Alarm Budget				
FYE 15 Overages to Reserves	\$604,162	\$451,786	\$2,018	\$142,879
FYE 16 Transfer to Operations Budget	(\$175,000)			
FYE 16 to/from Reserves from Consolidation		\$32,895		
FYE 16 Transfer to Capital Budget				
FYE 16 Transfer from Tower Budget			\$ 25,129	
FYE 16 Transfer to Alarm Budget				
FYE 16 Overages to Reserves	\$1,255,036	\$589,655	\$44,649	(\$757)
FYE 17 Transfer to Operations Budget				
FYE 17 to/from Reserves from Consolidation				
FYE 17 Transfer to Capital Budget				
FYE 17 Transfer to Tower Budget				
FYE 17 Transfer to Alarm Budget				
FYE 17 Overages to Reserves	\$ 252,343	\$ 0	\$ -	\$ 0
FYE 18 Transfer to Operations Budget	(\$675,000)			
FYE 18 to/from Reserves from Consolidation				
FYE 18 Transfer to Capital Budget				
FYE 18 Transfer to Tower Budget				
FYE 18 Transfer to Alarm Budget				
FYE 18 Overages to Reserves	\$ 22	\$ 0	\$ -	\$ -
Estimated Balance in FYE 18	\$3,327,152	\$4,049,814	\$416,281	\$300,691

Total Balance of all 4 Reserves	\$8,093,938	% of FYE 18
Minus FYE 18 Assigned Funds	<u>(\$4,049,216)</u>	Expenses
<b>Total Available for 2 month "reserve"</b>	<b>\$4,044,722</b>	28.10%

FYE 18 Ops Budget Expenses	\$	% of FYE 18 Expenses
1 month of total FYE 18 Ops Budget	\$1,199,377	8.33%
2 month of total FYE 18 Ops Budget	\$2,398,754	16.67%
3 month of total FYE 18 Ops Budget	\$3,598,131	25.00%
4 month of total FYE 18 Ops Budget	\$4,797,508	33.33%

### GFOA Recommendation: 2 Month's Operating Costs

\$1.6 million above a 2 month reserve available. Currently not assigned and can be used for new facility contingency.





# FYE 18 Authorized Positions

Position	FYE 17 Budget / Actual		FYE 18 Budget
<b>Part Time Telecommunicator</b> Non-Exempt	2	1	2
<b>Part Time Alarm Board Operator</b> Non-Exempt	3	3	3
<b>Full Time Protocol Coordinator</b> Non-Exempt	1	1	1
<b>Telecommunicator I/II/III</b> Non-Exempt	73	69	82
<b>Communications Supervisor</b> Exempt	6	4	6
<b>Communications Manager</b> Exempt	4	4	4
<b>Full Time Office Assistant</b> Non-Exempt	1	1	1
<b>Executive Secretary</b> Exempt	1	1	1
<b>Full Time Finance Clerk</b> Non-Exempt	1	1	1
<b>Finance\HR Manager</b> Exempt	1	1	1
<b>Part Time Technician/GIS Coordinator</b> Non-Exempt	2	2	2
<b>Part Time Facility Maintenance</b> Non-Exempt	2	0	2
<b>Technician I &amp; II</b> Exempt	3	3	3
<b>Systems Coordinator</b> Exempt	1	1	1
<b>Technical Services Manager</b> Exempt	1	1	1
<b>Deputy Director</b> Exempt	2	1	2
<b>Executive Director</b> Exempt	1	1	1

<b>Total Authorized Positions</b>	105	95	114
as of 11/17/2016			
Part Time	9	6	9
Full Time	96	89	105
FTE	100.5	92	109.5